

KENT COUNTY WATER AUTHORITY

BOARD MEETING MINUTES

March 15, 2012

The Board of Directors of the Kent County Water Authority held its monthly meeting in the Joseph D. Richard Board Room at the office of the Authority on March 15, 2012.

Chairman, Robert B. Boyer opened the meeting at 3:30 p.m. Board Members, Mr. Gallucci, Mr. Giorgio, Mr. Inman and Mr. Masterson were present together with the General Manager, Timothy J. Brown, Director of Administration and Finance, Jo-Ann Gershkoff and Legal Counsel, Joseph J. McGair. Board Member Masterson led the group in the pledge of allegiance.

The minutes of the Board meeting minutes of February 16, 2012 were moved for approval by Board Member Giorgio and seconded by Board Member Masterson and were unanimously approved.

Guests:

3:30 p.m. High Service Request

47 Sharon Drive, Mr. Petrocelli

James Petrocelli appeared before the Board. The General Manager stated that a suspended service is already in place and his has been a health problem and tie in will be ready.

It was moved by Board Member Inman and seconded by Board Member Masterson to conditionally approve the applicant, James's Petrocelli's request for water supply to service a single family home with the following conditions in lieu of a moratorium:

1. The Kent County Water Authority (KCWA) is not a guarantor of water supply for this or any other approval and KCWA can only supply water reasonably available to it and therefore any applicant/customer of KCWA understands that any third party commitments made by a applicant/customer are subject to the reasonable availability of water supply and limits of the existing infrastructure to support service.

2. A deficient condition associated with accelerated commercial and residential development exists in the area serviced by the KCWA, the KCWA is in the process of planning for additional water supply and therefore delays or diminution in service may occur if the water supply is

unavailable or unable to produce water sufficient to service the customers of KCWA.

3. Ventures, commitments or agreements are at the applicant's sole risk if supply or existing infrastructure is found to be insufficient to support service. The applicant may afford the Authority with system improvements to facilitate adequate service.

4. The applicant shall file a formal single family home application. The applicant/customer understands that any undetected error in the application or an increase or change in demand as proposed, which materially affects the ability to supply water to the site, will be the responsibility of the applicant/customer and not the KCWA.

5. Only conservation-wise plumbing fixtures are to be installed including but not limited to low flow shower heads, low flow toilets and low flow aerators on faucets.

6. If irrigation systems are installed, they must be supplied by a private well. Xeriscape landscaping technique and/or proper planting bed (high water holding capacity) soil preparation shall be employed throughout the project.

And it was unanimously,

VOTED: To conditionally approve the applicant, James Petrocelli's request for water supply to service a single family home with the following conditions in lieu of a moratorium:

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be insufficient to support service. The applicant may afford the Authority with system improvements to facilitate adequate service.

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Interviews: Qualification Statements

3:45 Matrix Consulting Group

A proposal from Matrix Consulting Group is evidenced and attached as "A". Richard Brady, President and Gary Goelitz, Vice President appeared before with Board and reviewed its proposal with the Board. Mr. Brady stated that Matrix is a national company which, also, has offices in Waltham, Massachusetts. Mr. Goelitz would be the Chief Analyst. After a presentation, the Board had questions answered. In answer to Board Member Gallucci question regarding if it was a \$15,000 to \$23,000 range of fees which was answered in the affirmative. Board Member Masterson made inquiry regarding research done on Kent County Water Authority for interview purposes and he asked whether this study was even necessary. Board Member Inman reiterated that their home base was California and in answer Matrix could start in a few weeks pursuant to Board Member Giorgio's question. Board Member Gallucci queried if they were going to review operations and Mr. Goelitz replied all must be reviewed. Mr. Brady said they had no PUC experience in Rhode Island. The Chairman requested interviews for the system and distribution growth for best practices for the future needs of the customers.

4:00 p.m. Kahn, Litwin, Renza & Co.

Michael Tousignant, Director of Accounting and Auditing appeared before the

Board and stated it was Rhode Island's largest accounting/consulting firm with 170 business professionals. The business consulting company assists businesses in making their companies better with various skills, e.g. technology and recruiting. Kahn, Litwin, Renza & Co. founded the cutting edge which allowed bringing the best together to assist each other and provide resources without national overhead.

The General Manager queried about lines of reporting, internal controls and general business practices. Mr. Tousignant discussed the initial plan of action and would meet with the Kent County Water Authority Board as to the plan of attack on issues in order to prioritize from the scope of action. He stated practicality is the key to action. The Chairman questioned the numbers of interviewees and he said it would depend. Board Gallucci said that a detailed RFP may be the key for a scope of action. Board Member Gallucci stated that the company should be progressive in regard to the funding by PUC. Discussion ensued regarding a previous management study and its current applicability. Mr. Tousignant stated a scope of action is necessary for pricing and scoping would be a minimal cost of a few thousand dollars. Mr. Tousignant stated they could start in two to three weeks to commence scope of action. Thorough discussion ensued with the Board. The General Manager stated that any action in this regard must be approved by the PUC. The Chairman commended the General Manager for his efforts and Kent County Water Authority needs to be ready for the future.

LEGAL MATTERS

Harris Mills

The company has gone into receivership. Kent County Water Authority is owed \$3,676.58. Legal Counsel will monitor for proof of claim filing. A permanent receiver was appointed. A proof of claim prepared and forwarded to the General Manager for signature on September 17, 2008 and will be filed in the Kent County Superior Court and sent to the receiver. Proof of Claim was filed and sent to Receiver on September 19, 2008. The proof of claim deadline was December 1, 2008. Legal counsel will continue to monitor for payment on claim. As of May 12, 2009, there has been no change in status. Petition to sell was filed by Receiver in Kent County Superior Court on June 5, 2009. Offer to property made which will allow for partial payment of claims. Legal Counsel will monitor progress of sale.

There has been no further progress regarding the sale of the Harris Mill complex in the receivership matter. Legal Counsel to contact the Receiver for a status report. New offers to purchase have come in which could allow Kent County Water Authority claim in this matter to be paid out of the receivership proceeds. As of September 14, 2009 the previous offer did not materialize. A new offer is being pursued. Legal Counsel will continue to monitor the progress of the sale. The receivership case is in the Supreme Court. On October 1, 2010 the Court approved the sale of the property and the allowed disbursements including payment of Kent County Water Authority bill. This office will continue to monitor payment. On May 13, 2011 Legal Counsel sent a

letter to Counsel for potential buyer inquiring as to the status of the sale. Legal Counsel followed up with counsel for Buyer on June 14, 2011 regarding response to May 13, 2011 correspondence. On July 18, 2011 Legal Counsel was informed by Buyer's Counsel that the sale is on hold pending resolution of Supreme Court Appeals in receivership case. There has been no further word as of March 13, 2012.

Hope Mill Village Associates

The company is in receivership. Kent County Water Authority is owed \$1,632.44. Legal Counsel to prepare and file Proof of Claim. Proof of Claim was prepared and was forwarded to the General Manager for signatures. Proof of Claim was filed in Kent County Superior Court and was sent to the receiver on August 28, 2008 and as of this date this case is still pending. Hope Mill filed Chapter 11 Bankruptcy on August 20, 2008. Kent County Water Authority was not listed as a creditor. The proof of claim was prepared and signed by the General Manager on November 14, 2008 and was filed with the Bankruptcy Court on November 18, 2008, The proof of claim filing deadline was the end of November, 2008. Pursuant to the plan of reorganization filed by Debtor on November 22, 2008, Kent County Water Authority will be paid in full upon confirmation of the plan by the Bankruptcy Court and Legal Counsel will continue to monitor. As of February 17, 2009 the Court has not scheduled a hearing for confirmation of plan. Debtor will be filing an Amended Plan in March 2009. Legal Counsel will continue to monitor. As of July 16, 2009 the Debtor has not filed an Amended Plan.

The Bankruptcy Court hearing was to be held on August 19, 2009 regarding a motion filed by Hope Mill to convert Chapter 11 to Chapter 7. Legal counsel will monitor the hearing and how the disposition of the hearing will affect the claim of Kent County Water Authority. The hearing was held on December 17, 2009. Assets purchased pursuant to Asset Purchase Agreement. Kent County Water Authority charges to be paid pursuant to Asset Purchase Agreement. Legal Counsel will follow up regarding timetable of payment to Kent County Water Authority. Legal Counsel spoke with Attorney DeAngelis on February 17, 2010 for status on payment to Kent County Water Authority.

Legal Counsel spoke with Attorney DeAngelis on May 13, 2010 and Mr. DeAngelis stated that a final closing has yet to be scheduled, but should be scheduled in the near future. There has been no progress on scheduling a closing as of March 13, 2012.

West Greenwich Technology Tank/Rockwood

This matter may be in litigation in that Rockwood Corporation had failed to take any steps and continually denied Kent County Water Authority efforts to take any steps in the painting issues inside of the tank and on February 16, 2009 their surety, Lincoln General Insurance Company, denied the claim as well. The matter was reviewed between the General Manager and Legal Counsel. Rockwood sent a proposal to Legal Counsel on March 31, 2009 and the General Manager weighed the same and a

response was sent to Rockwood on April 24, 2009. On May 2, 2009 Rockwood sent another proposal and the General Manager responded to the same on May 8, 2009 requesting a written remedial plan proposal within ten days. On May 8, 2009 Rockwood responded by asking the General Manager to reconsider his position. On May 12, 2009 the General Manager sent correspondence to Rockwood stating the Authority will await Rockwood comments to KCWA letter of May 8, 2009. On May 13, 2009 Rockwood provided an additional response to the KCWA letter of May 8, 2009 with questions. On May 13, 2009 the General Manager sent correspondence agreeing to provide Rockwood with more time to complete a plan of remediation for an additional 10 days. On May 14, 2009, Rockwood sent a response and the General Manager, Merithew and Rockwood to have an informal meeting to work out details. The meeting took place and the Authority is monitoring the efforts of Rockwood to remedy the situation. The tank was recently dry inspected and the vendor remediated the same. Kent County Water Authority is awaiting final inspection of the tank with respect to the remediation. Rockwood has performed work at the site and it is necessary to have a final inspection after the tank has been filled. The tank has been filled and inspection is moving forward. This has been concluded. However, inspection followed which disclosed that there were more paint issues. On July 22, 2010, Legal Counsel notified the Bonding Company regarding action to correct. This will be further discussed by the General Manager in IFR projects. This matter is being discussed which may include litigation and KCWA is awaiting final restoration plans from the vendor. On March 16, 2011 and March 17, 2011, the General Manager received email communications from Rockwood requesting KCWA response to Rockwood performing its February 18th proposal on March 21, 2011. Further, the email stated that Mr. Northrop is no longer with Lincoln and provided an alternate contact for forwarding of the claim of KCWA.

On March 29, 2011 Legal Counsel sent correspondence to Mr. Northrop's successor, Paul Poppish pursuant to Mr. Law of Rockwood. After receiving no reply, Legal Counsel sent a follow up letter to Mr. Poppish on April 13, 2011. On May 16, 2011, Legal Counsel called Lincoln General and Mr. Poppish is no longer with the company and was directed to Mr. Bob Griffith and Legal Counsel spoke with him and was asked to send the correspondence to him which was accomplished on even date. No response was received from Mr. Griffith and Legal Counsel sent a follow up letter on June 9, 2011.

On July 14, 2011 Legal Counsel had a telephone conference with Bob Griffith from Lincoln General who stated that he would get something out to Legal Counsel the beginning of the week of July 18, 2011 and a letter was received on July 17, 2011 stating that he would discuss it with his insured and would respond thereafter. On August 5, 2011, Legal Counsel sent a follow up letter to Mr. Griffith since no response was received. A second follow up letter was sent to Mr. Griffith on November 16, 2011 since there has been no response.

A complaint was filed in Kent County Superior Court and served on Defendants Rockwood Corporation and Lincoln General Insurance Company on February 23, 2012.

Defendants requested an extension to answer per Stipulation and must answer by April 2, 2012.

Spectrum Properties, The Oaks, Coventry, Rhode Island

Legal Counsel for the developer forwarded on July 13, 2009 to Kent County Water Authority Legal Counsel for comment on the proposed form of easement deeds with respect to the residential subdivision. On July 29, 2009, Legal Counsel for Kent County Water Authority sent a response to Attorney William Landry setting forth comments to the proposed form of deeds. Legal Counsel received revised deeds from Attorney Landry on September 10, 2009 and they have been forwarded to the General Manager for review and have been approved by the General Manager. On September 24, 2009, Legal Counsel forwarded to Attorney Landry correspondence stating that the form of easement deed has been approved by Kent County Water Authority and for Attorney Landry to forward the original executed deeds to Kent County Water Authority for execution of acceptance. Legal Counsel has not received the deeds to date therefore Legal Counsel forwarded status inquiry correspondence to Attorney Landry on November 18, 2009. Attorney Landry replied to Legal Counsel on November 23, 2009 stating that the developer is in the midst of scheduling a final approval hearing with the Town and Attorney Landry will provide Legal Counsel for KCWA with the anticipated timetable for final approval and recording of the deeds upon Mr. Landry's receipt of this information.

Legal Counsel was pursuing Attorney Landry for status of his receipt of timetable for municipal approvals. Legal Counsel telephoned Attorney Landry and left a voicemail message as to status and subsequently forwarded correspondence to Attorney Landry on March 11, 2010. On May 11, 2010, Legal Counsel forwarded subsequent correspondence to Attorney Landry inquiring as to the status of the matter. The Developer contacted Legal Counsel directly and informed her that final approvals have not been received. Sanford J. Resnick, Esq. forwarded correspondence on September 17, 2010 to the Chairman informing of his representation of the developer and a request to appear before the Board to discuss inspection fees.

Mr. Resnick appeared at the May 19, 2011 Board Meeting and the staffs are working together with the Developer and Legal Counsel. Mr. Resnick will draft agreements with respect to flushing and constructing the water line. On August 15, 2011 Legal Counsel left a message with Mr. Resnick for status update and as of March 12, 2012 Legal Counsel has not received a response.

DPUC – Gregory Decubellis

Legal Counsel received from the DPUC on March 12, 2012 an entry of appearance for John A. Pagliarini.

Director of Finance Report:

Jo-Ann Gershkoff, Finance Director, explained and submitted the financial report. Statement of Revenues, Expenditures and Change in Fund Balance as of February, 2012, Cash Location FY 2011-2012 and Cash Receipts and Disbursements FY 2011-2012 attached as “**B**”, and after thorough discussion with regard to the sales and revenue. The restricted accounts were all funded for the period and collections have been somewhat normalized.

Board Member Gallucci moved and seconded by Board Member Masterson to accept the reports and attach the same as an exhibit and that the same be incorporated by reference and be made a part of these minutes and it was unanimously,

VOTED: That the financial report and Statement of Revenues, Expenditure and Change in Fund Balance as of February, 2012, Cash Location FY 2011-2012 and Cash receipts and Disbursements FY 2011-2012 attached as “**B**” be approved as presented and be incorporated herein and are made a part hereof.

Point of Personal Privilege and Communications:

None.

GENERAL MANAGER/CHIEF ENGINEER’S REPORT

Old Business:

Bond Refinancing (Status)

The General Manager spoke with financial advisors which will require a Moody’s rating and are awaiting for word on fees from them.

New Business:

Bid Award – Quaker Booster Station Upgrade

The General Manager stated there were two (2) bids for the Quaker Booster Station Upgrade pursuant to the C & E Engineering report dated March 5, 2012 as evidenced and attached as “**C**”. The General Manager stated that C & E Engineering determined that the two bids (Hart Engineering Corporation for \$2,807,000 and Process Engineers and Constructors Inc. for \$3,460,950) were in general conformance with the contract bidding requirements. The General Manager noted that there was a \$653,950 difference between Hart Engineering Corporation and Process Engineers and Constructors Inc. The General Manager stated that there was an owner’s discretion issue with regard to Hart Engineering Corporation in its not naming the proposed subcontractors and their qualifications which Hart Engineering Corporation corrected.

The General Manager stated that the subcontractors were well qualified as to amounts of similar projects and years of experience. The General Manager said that it was his recommendation that the Board exercise its discretion and award the bid to Hart Engineering Corporation in the amount of \$2,807,000.

It was moved by Board Member Masterson and seconded by Board Member Gallucci to award the proposal to Hart Engineering Corporation which is in the best interest of Kent County Water Authority and the Board exercises its owner's discretion in the amount of \$2,807,000 as evidenced and attached as "C" and it was unanimously,

VOTED: To award the proposal to Hart Engineering Corporation which is in the best interest of Kent County Water Authority and the Board exercises its owner's discretion in the amount of \$2,807,000 as evidenced and attached as "C".

AWWA Infrastructure Report Review

The General Manager gave a presentation and memorandum on this matter together with the American Water Works Association study which had been sent to the PUC as evidenced and attached as "D".

Capital Improvement Program Update (Approval)

This matter will be discussed at the next meeting due to a meeting at the Governor's office on March 16, 2012 on this subject.

Engineering Report Planning Next 2 Years

The General Manager presented the required report as attached as "E".

CAPITAL PROJECTS:

CIP-7c, 7d, 8a Read School House Water Main (Change Order #3 Execution)

The General Manager recommended the approval of Change Order No. 3 by C.B. Utility Co. for a credit in the amount of \$3,400 for as built only and it was recommended by the General Manager as fair and reasonable as evidenced and attached as "F".

It was moved by the Board Masterson and seconded by Board Member Giorgio to approve Change Order No. 3 and to have the Chairman execute Change Order No. 3 on behalf of Kent County Water Authority in the amount of \$3,400 as evidenced and attached as "F" and it was unanimously,

VOTED: To approve Change Order No. 3 and to have the Chairman execute Change Order No. 3 on behalf of Kent County Water Authority in the amount of \$3,400 as evidenced and attached as “F”.

INFRASTRUCTURE PROJECTS

All other Capital and Infrastructure Projects were addressed by the General Manager and described to the Board by the General Manager with general discussion following and are evidenced and attached as “G”.

Board Member Giorgio made a Motion to adjourn, seconded by Board Member Inman and it was unanimously voted by the Board Members present,

VOTED: To adjourn the meeting at 5:10 p.m.

Secretary Pro Tempore

EXHIBIT A

Kent County Water Board Meeting

March 15, 2012

Proposal to Conduct a Review and Evaluation of the Organization, Internal Controls and Business Practices

Kent County Water Authority



matrix 
consulting group

"A"

Introduction to the Matrix Consulting Group

- ◆ Members of the team have provided management consulting services to local government for more than 30 years.
- ◆ We have conducted over 100 studies of public utilities – including a number of recent engagements in New England.
- ◆ We are a ‘fact based’ firm, utilizing extensive ‘stakeholder’ input, detailed data collection and analysis as the basis for our projects.
- ◆ Our rates of implementation are exceptional, generally over 85% of recommendations made.
- ◆ The firm is headquartered in California with a Massachusetts Office.



matrix##
consulting group.

Experience That Sets Us Apart

- ◆ Public Utilities and Public Works projects are a core business practice of the Matrix Consulting Group.
- ◆ One of our team members is a prior executive manager with a utility district.
- ◆ We consult to local government only. Recent clients include:

Alexandria, Virginia	Lee's Summit, Missouri
Denton, Texas	Montpelier, Vermont
Evans, Colorado	Napa County, California
Falmouth, Massachusetts	Santa Clara Valley Water, California
Gloucester, Massachusetts	South Coast Water District, California
Haverhill, Massachusetts	Springfield, Massachusetts



Our Project Team

Team Member	Background	Project Role
Richard Brady	Matrix CG President	Project Manager and principal contact. 30 years of consulting experience. QC for each project task
Gary Goelitz	Matrix CG Vice President	Lead Analyst with responsibility for analysis of overall operations and management. 37 years of analytical experience
Greg Mathews	Matrix CG Vice President	Project Analyst with responsibility for organization analysis of operations and staffing. 25 years of analytical experience, including management of a utility.



Project Scope of Work

- ◆ Structure and organization of the Authority.
- ◆ Appropriate lines of authority, responsibility and accountability.
- ◆ Management approaches and management culture.
- ◆ Appropriateness of all internal controls.
- ◆ Conformance to 'best management practices' and peers to enhance the efficiency and effectiveness of operations.
- ◆ Operational efficiency, resources, work processes and staffing levels.



Overall Project Approach

- ◆ **Develop an initial understanding of the unique operating environment in KCWA** – through extensive interviews.
- ◆ **Maximize input and interaction with Authority staff** – to obtain staff perceptions and keep staff apprised regarding the study.
- ◆ **Develop a detailed profile of operations** – to comprehensively document management, operations, organization and costs.
- ◆ **Best practices and comparative analysis** – to identify areas where practices meet or do not meet efficiency standards.
- ◆ **Detailed analysis of improvement opportunities** – to evaluate efficiency and cost effectiveness of services.



Project Task Plan (1)

Task	Issues Addressed
1 Project Initiation	What are the key issues in the study? What are the expectations of key 'stakeholders'? What recent service trends underscore this study? How will the Authority and consultant work together?
2 Descriptive Profile	How is the Authority organized and staffed? What are workloads and service levels? What are costs and revenues? What management systems are in place? How is performance measured?
3 Comparative Assessment	How does the Authority compare to public utilities 'best management practices'? How do they compare to other water utilities? What opportunities arise from identified issues?



Project Task Plan (2)

Task	Issues Addressed
4 Organization	Are spans of control appropriate? Are functions appropriately grouped? Is the plan of management staffing appropriate for an organization of this size and complexity?
5 Staffing and Operations	Are service levels adequate? Are the levels of PM appropriate? Are crew sizes appropriate? Does work output meet guidelines? Are there opportunities to outsource or in-source any functions? Are maintenance management systems adequate to plan and monitor operations? Are other technological tools needed?
6 Draft and Final Report	What prioritized changes should be implemented? Who should be responsible for implementation? What would be their impacts? How should the success of change be monitored?



Why Select the Matrix Consulting Group?

- ◆ An experienced project team whose careers range from 10 – 30+ years in the public utilities analytical area, mostly working on projects together during that period.
- ◆ Extensive prior utilities project experience in New England and nationally encompassing over 100 utilities projects with high rates of recommendation implementation.
- ◆ An analytical approach which is ‘fact based’, in depth and interactive with KCWA staff and Board.
- ◆ Industry leader in the use of benchmarks and ‘best practices’.



EXHIBIT B

Kent County Water Board Meeting

March 15, 2012

Kent County Water Authority
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

AS OF 01/2012

ACCOUNT DESCRIPTION	C U R R E N T M O N T H			Y E A R - T O - D A T E		
	BUDGET	ACTUAL	ACTUAL OVER/ UNDER BUDGET	BUDGET	ACTUAL	ACTUAL OVER/ UNDER BUDGET
REVENUES						
1-4150						
MERCHANDISING & JOBBING	416.66	-490.19	-906.85	2916.62	3671.41	754.79
1-4160						
M & J COSTS & EXPENSES	1500.00	1204.10	-295.90	10500.00	8374.54	-2125.46
1-4190						
INTEREST & DIVIDEND INC.	7500.00	-1003.49	-8503.49	52500.00	26267.59	-26232.41
1-4210						
MISC. NON-OPER. INCOME	2083.33		-2083.33	14583.31	17113.86	2530.55
TOTALS FOR OTHER INCOME	11499.99	-289.58	-11789.57	80499.93	55427.40	-25072.53
1-461A						
METERED SALES - GC	1136282.83	876691.08	-259591.75	7953979.81	9152331.23	1198351.42
1-461B						
METERED SALES - IC	290093.66	189712.09	-100381.57	2030655.62	2083112.62	52457.00
1-4620						
PRIVATE FIRE PROTECTION		-1883.31	-1883.31	96224.50	92568.84	-3655.66
1-4630						
PUBLIC FIRE PROTECTION				651109.00	650830.22	-278.78
1-4640						
SALES -PUBLIC AUTHORITIES	62229.08	24514.55	-37714.53	435603.56	485482.06	49878.50
1-4660						
SALES FOR RESALE				50000.00	91798.50	41798.50
1-4710						
MISC. SERVICE REVENUE	14172.16	15536.02	1363.86	99205.12	109574.50	10369.38
1-4740						
OTHER WATER REVENUES	3750.00	2937.06	-812.94	26250.00	26836.06	586.06
TOTALS FOR OPERATING REVENUE ACCTS.	1506527.73	1107507.49	-399020.24	11343027.61	12692534.03	1349506.42
TOTALS FOR REVENUES	1518027.72	1107217.91	-410809.81	11423527.54	12747961.43	1324433.89
EXPENDITURES						
1-6020						
PURCHASED WATER	402500.00	331244.29	71255.71	2817500.00	2820534.72	-3034.72
1-6140						
MAINTENANCE OF WELLS	20.00		20.00	140.00	489.98	-349.98
TOTALS FOR SOURCE OF SUPPLY EXPENSES	402520.00	331244.29	71275.71	2817640.00	2821024.70	-3384.70
1-6210						
FUEL FOR PUMPING	95.83		95.83	670.81	100.52	570.29
1-6230						
POWER PURCHASED	36500.00	29203.99	7296.01	255500.00	181059.81	74440.19
1-624A						
PUMPING LABOR	3333.33	4861.96	-1528.63	23333.31	34714.55	-11381.24
1-624B						
PUMPING EXPENSES	289.16	769.13	-479.97	2024.12	2416.48	-392.36
1-6310						
MAINT STRUCT & IMPROVE	2358.33	2027.76	330.57	16508.31	34051.29	-17542.98

" B "

Kent County water Authority
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

AS OF 01/2012

ACCOUNT DESCRIPTION	C U R R E N T M O N T H			Y E A R - T O - D A T E		
	BUDGET	ACTUAL	ACTUAL OVER/ UNDER BUDGET	BUDGET	ACTUAL	ACTUAL OVER/ UNDER BUDGET
1-6330 MAINT PUMPING EQUIPMENT	3166.66	4841.68	-1675.02	22166.62	18638.26	3528.36
TOTALS FOR PUMPING EXPENSES	45743.31	41704.52	4038.79	320203.17	270980.91	49222.26
1-6410 CHEMICALS	13775.00	8381.34	5393.66	96425.00	69434.43	26990.57
1-642A OPERATION LABOR	6391.66	5756.77	634.89	44741.62	40852.52	3889.10
1-642B OPERATION EXPENSES	3041.66	5079.47	-2037.81	21291.62	25309.22	-4017.60
1-6520 MAINT WATER TREAT EQUIP	133.33	769.14	-635.81	933.31	2303.00	-1369.69
TOTALS FOR WATER TREATMENT EXPENSES	23341.65	19986.72	3354.93	163391.55	137899.17	25492.38
1-662A T & D LABOR	2108.33		2108.33	14758.31	10880.73	3877.58
1-662B T & D SUPPLIES & EXP	5354.16	7977.50	-2623.34	37479.12	35271.78	2207.34
1-663A T & D METER LABOR	3829.16	2967.59	861.57	26804.12	22615.87	4188.25
1-663B T & D METER SUPP & EXP	1095.83	4002.91	-2907.08	7670.81	12788.23	-5117.42
1-6650 T & D MISC	937.50	160.16	777.34	6562.50	1663.87	4898.63
1-6710 MAINT STRUCT & IMPROV	520.83		520.83	3645.81	4999.00	-1353.19
1-6720 MAINT RESERVOIR & STDPIPE	1041.66	95.56	946.10	7291.62	11123.44	-3831.82
1-6730 MAINT T & D MAINS	48893.75	27236.83	21656.92	342256.25	324824.34	17431.91
1-6750 MAINT SERVICES	47355.33	45181.52	2173.81	180605.31	143250.44	37354.87
1-6760 MAINT METERS	6060.83	16644.95	-10584.12	42425.81	71156.21	-28730.40
1-6770 MAINT HYDRANTS	7250.00	23751.28	-16501.28	50750.00	66339.31	-15589.31
1-6790 TRANSFER TO CONSTRUCTION	-927.91	-250.22	-677.69	-6495.37	-497.27	-5998.10
TOTALS FOR TRANS. & DISTR. EXPENSES	123519.47	127768.08	-4248.61	713754.29	704415.95	9338.34
1-902A METER READING LABOR	10516.75	6865.91	3650.84	73617.25	49892.65	23724.60
1-902B METER READING SUPP & EXP	186.25		186.25	1303.75	216.73	1087.02
1-903A CUSTOMER RECORDS LABOR	15557.66	14371.39	1186.27	104235.62	106739.60	-2503.98
1-903B CUSTOMER RECORDS SUPP	5683.33	4737.24	946.09	39783.31	30565.06	9218.25
TOTALS FOR CUSTOMER ACCT. EXPENSES	31943.99	25974.54	5969.45	218939.93	187414.04	31525.89

REPORT DATE 03/08/2012
 SYSTEM DATE 03/08/2012
 FILES ID Z

Kent County Water Authority
 STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE

PAGE 3
 TIME 15:32:39
 USER JOANNG

AS OF 01/2012

ACCOUNT DESCRIPTION	C U R R E N T M O N T H			Y E A R - T O - D A T E		
	BUDGET	ACTUAL	ACTUAL OVER/ UNDER BUDGET	BUDGET	ACTUAL	ACTUAL OVER/ UNDER BUDGET
1-9200 ADM & GENERAL SALARIES	32511.41	29370.14	3141.27	190157.87	180441.65	9716.22
1-9210 OFFICE SUPPLIES & EXP	11083.33	17022.13	-5938.80	77583.31	80399.13	-2815.82
1-9230 OUTSIDE SERVICES	10416.66	10622.83	-206.17	72916.62	69846.05	3070.57
1-9240 PROPERTY INSURANCE				234287.00	177205.23	57081.77
1-9250 INJURIES & DAMAGES	50.83		50.83	355.81	102.38	253.43
1-9260 EMPLOYEE PENSION & BENEF	54868.58	51614.68	3253.90	606080.10	640706.18	-34626.08
1-9280 REGULATORY COMM EXP	5625.00		5625.00	39375.00	53179.26	-13804.26
1-930B MISC GENERAL EXPENSE	1125.00	1250.00	-125.00	7875.00	8781.09	-906.09
1-930C MISC GENERAL EXPENSE	3000.00		3000.00	21000.00		21000.00
1-932A MAINT GENERAL PLANT	9166.66	11868.61	-2701.95	64166.62	71679.37	-7512.75
1-932B MAINT VEHICLES	12416.66	12549.53	-132.87	86916.62	107363.64	-20447.02
1-9330 UNASSIGNED TIME VAC HOL	17901.91	46679.90	-28777.99	125313.37	174077.31	-48763.94
TOTALS FOR ADM. & GENERAL EXPENSES	158166.04	180977.82	-22811.78	1526027.32	1563781.29	-37753.97
1-4030 DEPRECIATION EXPENSE	96666.66	96666.67	-.01	676666.62	676666.69	-.07
1-4080 TAXES OTHER THAN INCOME	12541.66	27489.14	-14947.48	87791.62	166353.53	-78561.91
1-4270 INTEREST-LONG TERM DEBT	107157.00	107157.00		750099.00	750099.00	
1-4280 AMORTIZATION OF DEBT DISC	5833.33	5833.33		40833.31	40833.31	
TOTALS FOR OTHER EXPENSES	222198.65	237146.14	-14947.49	1555390.55	1633952.53	-78561.98
TOTALS FOR EXPENDITURES	1007433.11	964802.11	42631.00	7315346.81	7319468.59	-4121.78
EXCESS OF REVENUE OVER EXPENDITURES FOR general	510594.61	142415.80	-368178.81	4108180.73	5428492.84	1320312.11

KENT COUNTY WATER AUTHORITY
CASH RECEIPTS & DISBURSEMENTS
FY 2011 - 2012

	JULY 2011	AUGUST 2011	SEPTEMBER 2011	OCTOBER 2011	NOVEMBER 2011	DECEMBER 2011	JANUARY 2012	FEBRUARY 2012	MARCH 2012	APRIL 2012	MAY 2012	JUNE 2012	RATE REVENUE FY 10-11	RATE REVENUE FY 11-12
BEGINNING MONTH BALANCE	37,726,775	34,181,115	34,175,000	34,235,508	35,184,171	35,514,748	34,910,053	34,978,412					JUL 1,608,840	1,458,444.12
CASH RECEIPTS:													AUG 1,588,117	1,422,222.99
Collections	1,966,570	1,533,789	1,507,240	3,333,369	1,967,940	1,472,113	2,290,840	1,468,633					SEP 3,697,980	3,425,570.55
Interest Earned	24,595	287	312	265	300	1,577	242	281					OCT 1,740,472	1,773,750.10
Other													NOV 1,193,207	1,293,229.87
TOTAL CASH RECEIPTS	39,717,940	35,715,191	35,682,553	37,569,141	37,152,410	36,988,438	37,201,135	36,447,326	-	-	-	-	DEC 2,315,872	2,252,906.16
CASH DISBURSEMENTS:													JAN 977,667	1,145,952.53
Purchased Water	619,643	317,621	298,557	849,466	298,580	331,457	393,445	331,244					FEB 943,649	1,054,939.90
Electric Power	24,408	25,012	34,274	37,769	27,363	27,356	29,204	30,268					MAR 1,879,971	
Payroll	143,753	186,550	149,225	134,783	166,162	141,808	245,253	161,782					APR 1,119,045	
Operations	67,012	78,251	42,183	75,936	78,684	94,784	39,473	55,983					MAY 912,317	
Employee Benefits	282,802	109,906	53,346	57,148	55,556	54,861	54,971	56,985					JUN 2,042,267	
Legal	2,856	1,765	2,715	3,634	4,039	2,570	3,514	3,109						
Materials	166,404	129,947	51,562	79,855	77,651	46,567	33,319	47,385						
Insurance	60,983	122,022	1,048	-	-	-	-	-						
Sales Taxes	27,682	12,489	11,623	40,586	14,062	11,067	28,412	10,047						
Refunds	251	7,874	547	1,607	564	1,427	394	461						
Rate Case														
Conservation														
Pilot	8,265													
Capital Expenditures (Other)				91,750				117,664						
Mishnock Well/Storage/Pump/T 221C	7,666	8,257	12,282	32,458	35,551	51,146	71,167	52,459						
Mishnock Treatment Facility 230A				378,429	358,196	365,857	366,452	581,119						
Read School House 234C			148,807											
CIP Update 235A				780	1,020	2,550	1,235	2,773						
Read School House Tank 236C						177,925								
Quaker Lane 240C				2,490	11,920		332							
2007 Infrastructure 284B	213,665													
2009 A Infrastructure 243C	270,845													
2009 B Infrastructure 248C	316,733	488,950	590,595	485,362	444,797	723,483	317,886	4,771						
2010 Infrastructure Design 249C				2,575			1,020	2,487						
Water Street EG 250C						3,016		124						
U. S. Bank - Debt Service (P. & I.)	3,264,328						616,556							
Water Protection	59,527.62	51,547	50,282	110,342	63,517	42,511	20,089	56,263						
TOTAL DISBURSEMENTS	5,536,825	1,540,191	1,447,045	2,384,971	1,637,663	2,078,385	2,222,722	1,514,925	-	-	-	-		
BALANCE END OF MONTH	34,181,115	34,175,000	34,235,508	35,184,171	35,514,748	34,910,053	34,978,412	34,932,401						

CASH LOCATION
FISCAL YEAR 2011-2012

	JUL 2011	AUG 2011	SEP 2011	OCT 2011	NOV 2011	DEC 2011	JAN 2012	FEB 2012	MAR 2012	APR 2012	MAY 2012	JUN 2012
CASH LOCATION:												
Citizens Bank - Payroll	\$ 40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00				
Fleet Bank - Deposit	305,831.16	64,248.86	150,908.96	1,046,044.68	78,477.24	165,309.32	670,726.30	55,436.12				
Fleet Bank - Checking	156,293.32	3,350.65	199,148.91	73,321.40	136,350.06	202,743.97	144,229.70	159,183.79				
	502,124.48	107,599.51	390,057.87	1,159,366.08	254,827.30	408,053.29	854,956.00	254,619.91	0.00	0.00	0.00	0.00
U. S Bank - Project Funds												
Revenue	1,431,740.63	1,456,433.84	1,131,621.93	1,041,850.80	2,658,199.96	2,298,204.62	2,391,272.32	2,841,214.72				
Infrastructure Fund	8,424,924.93	8,428,020.46	8,319,036.54	8,362,425.08	8,214,922.08	7,998,651.81	8,174,706.13	8,624,773.65				
Operation Reserve Allowance	364,593.01	388,900.55	413,208.33	437,516.25	461,824.40	486,132.68	510,440.96	534,750.09				
Operation & Maintenance Reserve	2,367,556.27	2,367,576.41	2,367,596.56	2,373,447.05	2,373,467.19	2,373,486.69	2,373,506.87	2,373,527.02				
Renewal & Replacement Fund	343,057.93	351,394.00	359,730.18	368,066.47	239,442.31	247,778.17	256,113.62	139,315.30				
Renewal & Replacement Reserve	786,143.95	786,150.71	786,157.49	1,023,851.04	1,023,858.05	1,023,866.59	1,023,876.57	1,023,885.25				
Debt Service Fund - 2001	94,044.99	159,660.15	225,273.46	290,887.12	358,053.57	424,056.43	339,057.44	405,060.83				
Debt Service Reserve - 2001	781,148.43	781,148.43	781,148.43	781,148.43	781,148.43	781,148.43	781,148.43	781,148.43				
General Project - 2002	15,562,632.13	15,562,764.25	15,414,089.25	15,035,787.90	14,578,687.11	14,035,284.92	13,668,955.12	13,087,954.94				
Debt Service Fund - 2002	213,944.89	370,804.93	527,660.62	684,517.42	840,975.75	997,735.24	748,973.71	905,734.28				
Debt Service Reserve - 2002	1,823,614.72	1,823,614.72	1,823,614.72	1,823,614.72	1,823,614.72	1,823,614.72	1,823,614.72	1,823,614.72				
Debt Service Fund - 2004	182,706.53	288,050.43	393,390.58	498,731.55	602,740.26	707,749.68	752,728.91	857,739.91				
Debt Service Reserve - 2004	1,302,166.08	1,302,882.73	1,302,921.82	1,302,960.91	1,302,986.97	1,304,289.97	1,279,061.84	1,279,061.84				
	\$ 34,180,398.97	34,175,001.12	34,235,507.78	35,184,170.82	35,514,748.10	34,910,053.24	34,978,412.64	34,932,400.89	0.00	0.00	0.00	0.00

EXHIBIT C

Kent County Water Board Meeting

March 15, 2012

March 5, 2012

Mr. Timothy J. Brown, P.E.
General Manager and Chief Engineer
Kent County Water Authority
1072 Main Street
P.O. Box 192
West Warwick, RI 02893-0192

RE: **Kent County Water Authority**
Bid Proposal Evaluation
Rehabilitation of the Quaker Lane Booster Pump Station
C&E Project No. J0713.02

Dear Mr. Brown:

C&E Engineering Partners, Inc. (C&E) has completed an evaluation of the bids received February 29, 2012 relative to the above captioned project and for which the following assessment is provided. The Authority provided a copy of each contractor's complete bid package proposal to C&E on February 29, 2012. In total, two (2) bid proposals were received for the project. The apparent low bid proposal was received from Hart Engineering Corporation (Hart) of Cumberland, Rhode Island at a total of \$2,807,000.00. The second bid was received from Process Engineers and Constructors, Inc. (PEC) of Cranston, Rhode Island at a total of \$3,460,950.00, which is \$653,950.00 above the apparent low bid total amount. A tabulation of the bid proposals with regard to completeness and noted discrepancies in the bid submission process has been completed by C&E and is provided herewith as Attachment No. 1.

Upon review, the two bid proposals were determined to be in general conformance with contract bidding requirements, in that each submitted a properly completed and executed Bid Form, Bid Security, acknowledgement of addenda, supervisor qualifications and relative qualifications and experience. C&E reviewed the Bid Bonds from both Bidders to verify that the underwriters appear on the U.S Federal Securities Listing – Circular 570 for incorporation in the State of Rhode Island. All Bid Bond underwriters meet this requirement of incorporation in Rhode Island. In addition, both of the Bidders had proper representation at the *mandatory* pre bid conference of February 15, 2012, which was a prerequisite for submission of a bid proposal.

Due to the potential for subcontractor's performing "critical" portions of the work (i.e. electrical, instrumentation and control, temporary by pass pump system, mechanical, etc.), bidders are instructed under Section 00100 Instruction to Bidders, Subsection 7.10 Additional Bid Information to "Include the names of all subcontractors and the portions of work they will perform", and this subsection further states that "Failure to comply with these stipulations will be grounds for disallowing Bids at the Owner's discretion". Contrary to these instructions, no subcontractors were named in the Supplements to Bid Form included in the bid proposal submitted by Hart.

Section 00100, Subsection 5.02.A states that "The Owner reserves the right to reject a proposed Subcontractor of reasonable cause", but the Authority is not able to consider suitability without proposed subcontractors being identified by the bidder. Accordingly, C&E issued a letter request to Hart on March 2, 2012 in order to establish a clarification regarding major subcontractors that would be participating in the work. Hart responded and provided a listing of proposed

1 'C' "

subcontractors that is included as Attachment No. 2 to this evaluation. A general review of the identified subcontractors, including C&E's experience on previous projects with these firms as applicable, indicates that those firms proposed for the listed portions of the work possess the necessary qualifications and experience required for the project. No further inquiry was performed in regard to the subcontractors Hart proposes.

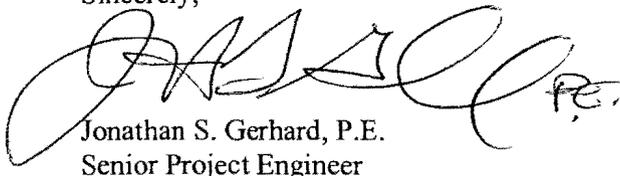
The bidding instructions stipulate that the successful bidder must have completed at least three similar projects within the last five years. Hart provided evidence of performance of extensive infrastructure projects related to construction of water and wastewater pumping and treatment facilities rehabilitation and other specialty projects. C&E personnel have previous direct construction related experience with Hart in which satisfactory performance in the completion of similar projects was demonstrated, whereby contacting additional references provided with the bid to corroborate their experience and qualifications is not deemed necessary. Additionally, Hart is the contractor for the Authority's Mishnock Treatment Facility project currently under construction.

The bidding instructions also require ten years of experience in potable water supply and transmission facilities projects as the qualifications for the on site construction supervisor proposed for the project. The information provided by Hart indicates that the proposed on site supervisor has over 22 years experience in the construction of water and wastewater facilities, including experience as project superintendent on various projects since 2001. The submitted qualifications and experience of the on site construction supervisor indicate satisfactory experience and qualification as required for the project.

Based on our investigations and evaluation of the available information, we affirm Hart as the "lowest responsible bidder" on the project. This is premised on their low dollar bid proposal, meeting the contractual bidding requirements and submitting documentation and experience, and the Authority's discretion on failure to comply with Section 00100 Subsection 7.10. Further, there is documented evidence of past satisfactory project performance, construction expertise related to waterworks projects, financial stability, all of which was substantiated from various sources.

We will retain the copy of the bid packages utilized in this evaluation for our records. Should you have any questions, or require additional information, please feel free to contact this office.

Sincerely,



Jonathan S. Gerhard, P.E.
Senior Project Engineer

enclosures: Attachments No. 1 and No. 2

cc: Russell L. Houde, Jr., P.E., C&E

ATTACHMENT NO. 1

BID TABULATION SUMMARY SPREADSHEET

Kent County Water Authority
 Rehabilitation of the Quaker Lane Pump Station
 C&E Project #J0713

Bid Evaluation
 For Bids Due: 2/29/2012

Prepared: 3/5/2012

Bid Item	Description	Unit	Quantity	Hart Engineering Corp. Cumberland, RI		Process Engineers & Constructors, Inc. Cranston, RI	
				Unit Price	Total	Unit Price	Total Cost
1.01	Rehabilitation of the Quaker Lane Pump Station, Complete in Place	L.S.	1	\$2,429,475.00	\$2,429,475.00	\$3,063,675.00	\$3,063,675.00
1.02	Replacement Site Retaining Wall System, Complete in Place	L.S.	1	\$100,000.00	\$100,000.00	\$100,000.00	\$100,000.00
1.03	Open Rock Excavation and Disposal	C.Y.	50	\$100.00	\$5,000.00	\$175.00	\$8,750.00
1.04	Trench Rock Excavation and Disposal	C.Y.	25	\$125.00	\$3,125.00	\$290.00	\$7,250.00
1.05	Excavation of Unsuitable Materials	C.Y.	25	\$40.00	\$1,000.00	\$29.00	\$725.00
1.06	Test Pits	EA	5	\$400.00	\$2,000.00	\$120.00	\$600.00
1.07	Removal and Disposal of Petroleum Contaminated Soil	TON	10	\$100.00	\$1,000.00	\$150.00	\$1,500.00
1.08	Additional Cast In Place Concrete, Complete in Place	C.Y.	25	\$300.00	\$7,500.00	\$465.00	\$11,625.00
1.09	Crushed Stone	C.Y.	25	\$40.00	\$1,000.00	\$35.00	\$875.00
1.10	Replacement Pump Drives Clinton Avenue Pump Station	L.S.	1	\$145,000.00	\$145,000.00	\$150,000.00	\$150,000.00
1.11	I&C Work Remote SCADA Sites Ethernet High Speed	EA	18	\$1,275.00	\$22,950.00	\$1,500.00	\$27,000.00
1.12 ^a	I&C Work Quaker Lane Pump Station Head End by KCWA Integrator	L.S.	1	\$14,630.00	\$14,630.00	\$14,630.00	\$14,630.00
1.13 ^a	I&C Work Clinton Ave Pump Station Modifications by KCWA Integrator	L.S.	1	\$3,800.00	\$3,800.00	\$3,800.00	\$3,800.00
1.14 ^a	I&C Work Head End Ethernet Cable Communications by KCWA Integrator	L.S.	1	\$20,520.00	\$20,520.00	\$20,520.00	\$20,520.00
1.15 ^a	Utility Services Application Fee Reimbursement	L.S.	1	\$50,000.00	\$50,000.00	\$50,000.00	\$50,000.00

Sum Total Bid Amount

\$2,807,000.00

\$3,460,950.00

- | | | |
|---|-----------------|-----|
| 1. Math Errors in Bid: | No | No |
| 2. Acknowledgement of Addenda 1: | Yes | Yes |
| 3. Signature and Seal on Bid: | Yes | Yes |
| 4. Bid Bond @ 5%: | Yes | Yes |
| 5. Submitted Qualifications and Experience: | Yes | Yes |
| 6. Subcontractor List: | No ^b | Yes |
| 7. Comments: | | |

a. Bid Items 1.12 through 1.15 are lump sum fixed price allowance items

a. Subcontractors not identified on Supplements to Bid Form. Subcontractor list provided upon request subsequent to bid.

ATTACHMENT NO. 2

REQUEST FOR ADDITIONAL INFORMATION & CONTRACTOR RESPONSE

March 2, 2012

Mr. David F. Rampone, President
Hart Engineering Corporation
800 Scenic View Drive
Cumberland, Rhode Island 02864

RE: **Kent County Water Authority**
Rehabilitation of Quaker Lane Pump Station
Bid Proposal Evaluation
(C&E Project No. J0713)

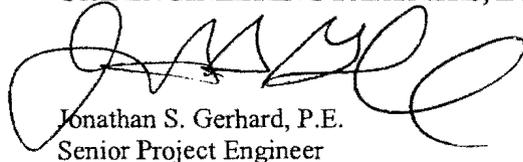
Dear Mr. Rampone:

On behalf of the Kent County Water Authority, C&E Engineering Partners, Inc. is requesting that Hart Engineering Corporation provide additional information in order to assist the Authority in their consideration for award of the above referenced contract in regard to assessing the experience and qualification of the bidders. Section 00310-2.00.C of the Bid Form requires that Section 00400 Supplements to Bid Form be submitted by all bidders, however, Page 00400-2 as provided within the Hart Engineering Corporation bid dated February 29, 2012 does not identify the name and contact information for proposed subcontractors for the listed work sections. Section 00310-2.00.A of the Bid Form allows for the Authority to make such investigations as deemed necessary to determine the ability of the bidder to perform the work, and that the bidder shall furnish all such information and data for this purpose as may be requested. Accordingly, please identify the subcontractors that you anticipate would be utilized to perform the work of Sections 02722, 13320, 13321, 15400, 15600, and Division 16 as listed on Page 00400-2 of the Supplements to Bid Form. We understand that a final determination in regard to specific subcontractors may not have been made at this time, in which case more than one proposed subcontractor can be identified for the various work Sections as may be necessary.

This additional information is necessary for the Authority to assess the eligibility of the Hart Engineering Corporation bid in consideration for awarding the subject contract. The listing of proposed subcontractors must be received by C&E Engineering Partners, Inc. no later than 12:00 pm on March 6, 2012 in order for this information to be incorporated into the bid evaluation.

Should you have any questions, please contact the undersigned in writing at above address.

Respectfully,
C&E ENGINEERING PARTNERS, INC.



Jonathan S. Gerhard, P.E.
Senior Project Engineer

cc: Timothy J. Brown, P.E., KCWA

Jon Gerhard

From: Ramos, James [JRamos@hartcompanies.com]
Sent: Friday, March 02, 2012 11:42 AM
To: jgerhard@ceengineer.com
Cc: Mulligan, Robert
Subject: FW: Scanned from a Xerox multifunction device
Attachments: Scanned from a Xerox multifunction device001.pdf

Importance: High

Jon:

As requested, see attached for our subs/vendors for this project.

Regards,
Hart Engineering Corp., Inc.
800 Scenic View Drive
Cumberland, RI 02864
401-658-4600 ext. 127
401-640-1902 cellular
401-658-4609 fax
jramos@hartcompanies.com <<mailto:jramos@hartcompanies.com>>

James M. Ramos, P.E.

-----Original Message-----

From: donotreply@hartcompanies.com [<mailto:donotreply@hartcompanies.com>]

Sent: Friday, March 02, 2012 11:43 AM
To: Ramos, James
Subject: Scanned from a Xerox multifunction device

Please open the attached document. It was scanned and sent to you using a Xerox multifunction device.

Attachment File Type: pdf

multifunction device Location: machine location not set
Device Name: XRX0000AAD3A4A8

For more information on Xerox products and solutions, please visit <http://www.xerox.com>

#J0713
09/11

APPENDIX A

Herewith is the list of Subcontractors referenced in the Bid submitted by:

(Bidder) HART ENGINEERING CORP., INC.

Kent County Water Authority
(Owner)

dated 2/29/2012 and, which is an integral part of the Bid Form.

The following work will be performed (or provided) by the following Subcontractors, and coordinated by us:

SECTION OF WORK	NAME / CONTACT
<u>Sections 02722 - Temporary Bypass Pumping System</u>	<u>BAKER CORP.</u>
<u>Sections 13320 and 13321 Instrumentation & Controls</u>	<u>RE ERICKSON</u>
<u>Section 15400 - Plumbing</u>	<u>AERO MECHANICAL</u>
<u>Section 15600 - HVAC</u>	<u>AERO MECHANICAL</u>
<u>Division 16 - Electrical</u>	<u>E.W. AUDET</u>
<u> </u>	<u> </u>
<u> </u>	<u> </u>
<u> </u>	<u> </u>

Attach a listing of relevant qualifications and experience on similar projects.