

16 operating expenses.

17 Since you ended with operating income, approximately
18 \$22 million for the year, after you take a non-operating,
19 primarily being your interest expense on your debt, you had
20 a change in your net assets of approximately \$13 million
21 increase overall in your net assets.

22 Subsequent to you receiving this draft financial
23 statement, management brought to my attention in the finance
24 that they wanted to reclassify one expense. I had shown
25 amortization upon issuance cost down below as non-operating.

30

1 I guess in the past it was shown above in depreciation and
2 amortization.

3 So the final copy of the report will just show that
4 change. Overall expenses will be the same. So it was just
5 a presentation change that they request that we make in the
6 report. Any questions on revenues or expenses?

7 Page 22 and 23 is your Statement of Cash Flows.
8 It's a required statement, basically shows the inflows and
9 outflows of all the cash for the year.

10 On page 22 you see your net increase in cash for the
11 year was \$16 million. Again, a lot of that attributed to
12 issuance of bonds, bond proceeds remaining, and then the
13 additional monies that are required to be set aside in
14 restricted accounts, the indentures, PUC, that's a main
15 increase in your cash there. Some of it from operations,
16 but that's primarily it.

17 Page 24 begins your notes to the financial
18 statement. This is a lot of descriptive information that,
19 you know, hopefully will help you in giving some of the

20 details of what's incorporated in the actual financial
21 statements we just discussed.

22 No major changes from last year's footnotes. You
23 weren't required to implement any new reporting standards,
24 so I'm really -- again, a lot of it's descriptive,
25 especially notes one and two.

□

31

1 The remaining footnotes, I think pretty much if you
2 were to look at last year's report, they're similar,
3 obviously, but just being updated for the new information.

4 Page 28 will show your detail and your change --
5 note for, your capital assets, which I said, that's where a
6 lot of your activity took place in the exchange. And then
7 starting with note six it's all your loan activity, so I
8 mean, again, that's an area where there's the biggest
9 change.

10 Note eight is your long-term debt. Like I said, no
11 major changes. A little bit of wording changes on some of
12 the pension footnotes -- you know, management -- these are
13 really management footnotes and we just review them and work
14 with them to get them in conformance with the standards, but
15 it's how they would like them presented.

16 Page 41 is your Schedule of Expenses Budget to
17 Actual, shows your final budget and then your actual
18 expenditures. It covers three pages. Page 43 shows your
19 budget expenditures -- you were under budget by,
20 approximately, \$2.8 million on a budgetary basis.

21 Obviously, there's going to be some differences
22 between these expenses and what's reported in our GAAP
23 Financial Statements and those items are reflected below.

24 Primarily, you know, in GAAP Statements we report
25 depreciation, that's not a budgeted line item and capital

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1 assets are budgeted, but not reported as an expense for GAAP
2 purposes.

3 So that's just that reconciliation between the two
4 statements, page 43. That highlights -- you know, that's
5 pretty detailed and is consistent, I believe, with the
6 monthly reports that you receive, that budget to actual.

7 And page 44 and 45, 46 and 47 is just a breakdown of
8 funds that you're required to maintain for your bond
9 indenture. The total column will tie into the statements in
10 the front that we discussed, but this is the breakdown of
11 the funds that are required for the indenture.

12 And then we get into the statistical section of the
13 report. Most of -- all these tables are prepared by
14 management. They do say they're unaudited, but we do review
15 them to make sure that they're consistent with the rest of
16 the audited financial statements, so that has a lot of good
17 historical, demographic information in it.

18 Again, these are requirements for your certificate
19 report for the GFOA and those have changed slightly from the
20 prior year, just because of the GASB Standard 44 that
21 changes the tables, so that has some good information in it,
22 as well.

23 And then the last section is the Compliance Section.
24 Page 63 is your Internal Control and Compliance Report.
25 This also has changed -- the presentation of this report has

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1 changed as a result of a new standard that we had to
2 implement.

3 It really kind of just redefines -- in the past it
4 was considered reportable condition, now it's a significant
5 deficiency or material weakness, but the procedures we're
6 required to perform pretty much have stayed the same.

7 we perform internal control reviews and compliance
8 testing and as you can see in this report there were no
9 findings of internal control or compliance issues in this
10 report.

11 Then there's Schedule of Federal Awards and Schedule
12 of Travel/Entertainment, which are documents that the
13 Auditor General's Office requires for incorporation of state
14 report.

15 So that's a real good overview of the financial
16 statement. A couple other things I just wanted to note in
17 the Statistical Section, on page 59, your debt coverage,
18 again, is a big thing that we look at as part of the audit,
19 because it's a requirement.

20 I think you're at 1.37 percent, which the
21 requirement is, of course, 137 percent. It's a 125 percent,
22 so you're in compliance with that. So I think that's it.
23 Are there any specific questions on the report?

24 MR. CHAIRMAN: Does anyone have any questions
25 regarding the annual financial report?

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1 (NO RESPONSE.)

2 MR. CHAIRMAN: No one? Okay. In such case the
3 Chairman will move that we accept and approve Resolution

4 2007:26, approval of the annual financial report for fiscal
5 year 2007.

6 MR. CAINE: Second.

7 MR. CHAIRMAN: Seconded by Commissioner Caine.

8 MR. SALVADORE: Second.

9 MR. CHAIRMAN: Commissioner Salvadore, as well. Any
10 further discussion? If there is no further discussion, all
11 those in favor will say aye. Are there any opposed? None
12 opposed and the motion carries.

13 I'd like to thank Karen and, of course, Leah Foster
14 for all their hard work in preparation of the annual report
15 and thank Bacon & Company, as well. Thank you so much for
16 all your efforts.

17 MS. BOUCHER: Thank you.

18 MR. CHAIRMAN: Moving right along. Committee
19 reporting, CEO?

20 MR. SALVADORE: Mr. Chairman, I want to assure the
21 Board of Commissioners that the CEO Committee is alive and
22 we're functioning at peak. For the first time in my memory,
23 Mr. Chairman, we do not have a report.

24 MR. CHAIRMAN: That's true. You're right. It's a
25 long time since the CEO Committee was not active.

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1 MR. SALVADORE: See you next month.

2 MR. CHAIRMAN: We'll have something for you next
3 month. Next committee reporting would be the Personnel
4 Committee. I don't think there was any report from the
5 Personnel Committee. Legislative Committee? Joann,
6 anything to report?

7 MS. MACERONI: Nothing to report.

8 MR. CHAIRMAN: Were there any legislative actions
9 that the Board should be aware of?

10 MS. MACERONI: Included in the packet is my final
11 legislative report, which notes about nine -- six bills that
12 are of interest to us.

13 I think the most important one is the first one I
14 have listed, which is the amendment to the Renewable Energy
15 Standard Statute.

16 We were able to work with the sponsor,
17 Representative Seigel, and the Senate Policy Advisor, Ken
18 Payne, to include Narragansett Bay Commission in the
19 amendment, so that if we do build a wind turbine across the
20 street we would be able to participate in the Net Metering
21 Program, which would be very beneficial to us.

22 So thanks to Laurie Horridge-Bissonette for her work
23 on this amendment, Jim McCaughey from PP&R. Again, we were
24 able to work with the sponsor and Senate to amend the bill.
25 Other than that, everything else is just kind of standard.

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36

1 MR. CHAIRMAN: Thank you. Rules and Regulations
2 there was no meeting. No report. Long Range Planning there
3 is no meeting this month, but the Long Range Planning is
4 going to become very active in the next couple of months.
5 We're hoping to have a report -- Tom, do we have a report on
6 the expansion program for next month?

7 MR. UVA: I can get it for you, Mr. Chairman, if you
8 like.

9 MR. CHAIRMAN: Yeah, for the retreat.

10 MR. UVA: We'll have an update.

11 MR. CHAIRMAN: Okay. Great. I'll get Long Range

12 Planning active in that regard. Next committee reporting
13 would be the Citizen Advisory Committee. Do you have a
14 report for us today?

15 MR. GADON: Yes. The CAC did not meet last week,
16 but will meet this evening due to special circumstances at
17 which time I'll report as to what transpired during this
18 meeting.

19 In regard to our members and staff, George Redman is
20 now doing quite well while recuperating at home. He
21 expects to start attending meetings in December. He'll
22 appreciate if you delay any Long Range Planning Meetings
23 until he gets back.

24 And the other thing is we wish to express our
25 sympathies to Jamie Samons who recently lost her mother and

37

1 will be returning to our next meeting.

2 MR. CHAIRMAN: Thank you. Appreciate that.
3 Executive Committee had no report. The Ad Hoc Committee on
4 Compensation, unfortunately Commissioner Kimball is not well
5 and is unable to be here today, but the Ad Hoc Committee on
6 Compensation did meet earlier in the month and it was
7 resolved that we would ask The Employer's Association -- I
8 don't know if everyone here is familiar with The Employer's
9 Association.

10 Is everyone familiar with who they are, the
11 Employer's Association? The Employer's Association is a
12 service and agency that we have used in the past. They are
13 non-profit.

14 A lot of employers use this particular agency for a
15 number of tasks relating to employees and primarily

16 compensation levels and benefit levels and those sort of
17 things.

18 And Narragansett Bay Commission has used them in the
19 past. At the Ad Hoc Compensation Committee meeting we
20 agreed to ask them for a proposal, which they have
21 submitted, which would basically research where our
22 employees are relative to industry compensation and
23 benefits. Commissioner Caine, you were involved in that
24 discussion, as well as some of the other members here.

25 But what has transpired since is we did receive a

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38

1 proposal from the Employer's Association and Ray has
2 reviewed it with me and we'd like to review it with the
3 Board and then we'd like to proceed with this. So, Ray, why
4 don't you kind of discuss --

5 MR. MARSHALL: Sure. I'd be happy to do that. What
6 I had them do is -- because they have done so much work here
7 in the past establishing -- or helping us establish all of
8 our job titles, job descriptions and pay grades. And then
9 as I think we -- you know, we mention every year they review
10 all of the ranges to see if they need any adjustments based
11 on industry trends.

12 They were able to work up for us what I think is a
13 very compact, but a very comprehensive set of work items, a
14 scope of work. I believe you all have a copy. I wrote
15 draft on the front of it, because I wasn't going to approve
16 it until any number of you have had the opportunity to
17 either ask for additions or deletions from this.

18 Now, they'll look at all of our job -- all of our
19 non-union jobs, all the positions, all the pay grades. They

20 will compare those to what they are seeing in the industry
21 and they actually identify some market-based evaluation
22 sources that they will compare us to, not only in terms of
23 pay rates, but also in terms of our benefits.

24 They will also compare us to other national public
25 agencies, for example, the Hampton Roads Sanitation

39

1 District, Northeast Ohio, just to name a few large
2 organizations that are similar in nature.

3 In addition to regional quasi agencies, whether it's
4 Resource Recovery or the MWRA in the Boston area and also to
5 the people that we compete with for staff; that is, the
6 engineering firms in the wastewater industry.

7 We'll be able to help them identify and get some
8 response from some of the large engineering organizations
9 that do work for us, as well as some of the smaller, more
10 local organizations that do work for us.

11 We should have a good cross section of how we stack
12 up against the competition, so to speak, in terms of
13 acquiring or hiring and then retaining employees in the
14 non-union category.

15 And as I believe I already mentioned, in addition to
16 payroll there will also be benefits. Then they will come up
17 with some recommendations for the Compensation Committee and
18 therefore the Board as to where we stand and what, if any,
19 actions we should take going forward.

20 They expect to be able to do this in a fairly short
21 order or time period of about 60 days and if they get the
22 okay to proceed beginning the week of October 1, they should
23 be done by Thanksgiving and then we can report back to you

24 on their findings.

25 MR. CHAIRMAN: Commissioner Caine, did you want to

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1 comment?

2 MR. CAINE: This is just -- when we met, one of the
3 big issues is it's very hard to find comparative data for
4 people who work for an organization like this, it's just not
5 like you've got -- being an attorney, looking at law firms
6 and looking at what law firms are offering new hirers to
7 come out and where there are. Because it's such a unique
8 organization, it's hard to find that comparative data.

9 In this case it's a relatively -- I'll call it
10 inexpensive, although the number seems relatively high for
11 \$17,500, but there's a lot of work that's going to have to
12 go into this, obviously.

13 But at least it will give a comparative to see where
14 we are from a compensation perspective, but also as you grow
15 and as we grow here the ability to kind of retain your good
16 employees and frankly any employee here is huge.

17 And one of the problems I think we discussed in that
18 was losing folks to engineering firms that may be able to
19 pay a significant higher value doing either similar or
20 something that might be a little bit different.

21 This is at least the first step in taking a look at
22 kind of where the employees are and the non-union employees
23 are here and this was recommended by everybody on the
24 committee.

25 MR. CHAIRMAN: Okay. So we're going to ask The

41

1 Employer's Association to proceed and we'll have that
2 report -- you said before the Thanksgiving weekend?

3 MR. MARSHALL: That's what I'm expecting.

4 MR. CAINE: Do you need a motion, Mr. Chairman, or
5 anything to move this or approve this? Does anybody have
6 any questions or issues about it?

7 MR. CHAIRMAN: I feel we were pretty clear on our
8 motivation for doing this in earlier meetings and everyone
9 was on board. If you want, out of an abundance of caution,
10 we'll take a motion to proceed with this --

11 MR. CAINE: I would move to accept the contract and
12 move forward with that.

13 MR. CHAIRMAN: We have a motion.

14 MR. FARNUM: Second.

15 MR. CHAIRMAN: Seconded by Commissioner Salvadore
16 and Commissioner Farnum and I think Commissioner Cruse.
17 Further discussion? All those that are in favor will say
18 aye. Any opposed? None opposed and the motion carries.

19 Next committee reporting is the Ad Hoc Internal
20 Ethics Committee. Commissioner DiChiro chaired that
21 meeting. Commissioner DiChiro, do you have a report for us?

22 MR. DICHIRO: Yes, Mr. Chairman. Thank you. The Ad
23 Hoc Internal Ethics Committee met last month. There was a
24 number of members in attendance. We discussed, basically,
25 the issue of ethics, because it's a new committee and it was

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1 the first meeting we've had.

2 We discussed the issue of ethics and ethics
3 reporting within the Narragansett Bay Commission within the
4 organization and we discussed the concept of having an

5 outside agency or an outside company come in and review
6 actions by the Narragansett Bay Commission, by employees and
7 Members of the Board, as well.

8 And I guess the spirit -- we didn't put it to a
9 vote, but the impression of most of the members -- or the
10 majority of the members there was that there's no need to
11 have an outside agency or an outside company come in to do
12 that, because as members -- as appointed members -- most of
13 us are appointed -- or we are all appointed. We're
14 obligated to file with the Ethics Commission. Every year
15 we're obligated to file a statement with the Ethics
16 Commission, which lists your compensation and your interest
17 in any companies.

18 So the understanding or the idea of the majority of
19 the members that day was that that pretty much covers it,
20 that we're covered by the Ethics Commission.

21 However, to go one step further, out of an abundance
22 of caution, what we decided to do was speak to the Ethics
23 Commission and I think we're going to have our staff do
24 that, talk to the Ethics Commission themselves, because we
25 understand that they do send out a person or persons, who

43

1 will come to an organization and give a brief presentation
2 on ethics and take a look at what we're doing and maybe give
3 us some ideas.

4 So that's where we left it that we're going to have
5 staff -- someone from staff speak to the Ethics Commission
6 and maybe give a presentation at the October retreat, that's
7 where we left.

8 MR. MARSHALL: We did do that. Laurie, Jenn
Page 37

9 Harrington and I met with the Ethics Commission Attorney. I
10 think Jenn is prepared, if you'd like, to give a very short
11 summary of what happened at that meeting.

12 MR. CHAIRMAN: Come on up, Jenn.

13 MS. HARRINGTON: As most of you know, my name is
14 Jennifer Harrington and I work in the Legal Department here
15 at NBC. Pursuant to the Internal Ethics Committee's
16 instructions following the August 30th meeting, we contacted
17 Jason Gramitt at the Ethics Commission. He's the Rules
18 Coordinator.

19 In addition, to his responsibility as Rules
20 Coordinator he also goes to different agencies, companies,
21 organizations and conducts education and training.

22 So we thought he'd be the most appropriate person to
23 speak with to review our existing policies and discuss the
24 ideas that the committee had.

25 Upon speaking with Mr. Gramitt, we explained to him

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44

1 that in an effort to be proactive, as one of the
2 Commissioners had used that term in the meeting, and insure
3 that NBC is doing everything that it needs to, to be in
4 compliance with the Rhode Island Code of Ethics that the
5 Board had formed this Internal Ethics Committee and that
6 they were interested in having him come in and speak at the
7 October retreat.

8 He was delighted at the prospect and offered to come
9 in and meet with a couple of us beforehand to find out
10 exactly what we were looking for. So on September 13th,
11 Jason Gramitt came in and spoke with Ray, Laurie, who is our
12 General Counsel, and myself.

13 And at that time what we did was we kind of told him
14 what we currently have in place, the measures that we have
15 here at NBC, and how we address ethical issues.

16 We gave him a copy of the excerpt that we handed out
17 to all of the Commissioners at the Ad Hoc Committee and that
18 is included in our Non-Union Employee Handbook for him to
19 look over.

20 We explained to him why this committee was formed,
21 and we also let him know that this was the committee's idea
22 to have him come in. It was nothing specific, but just to
23 kind of go over what's going on in the Rhode Island Ethical
24 world today, basically. He made suggestions like opening
25 meetings, recusals, ex parte communications, conflicts of

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1 interest, things like that.

2 Mr. Gramitt was actually very impressed with the
3 policies that we currently have in place now and said that
4 no other agency aside from the Department of Health had gone
5 this far to address ethical issues.

6 He specifically asked if we had anything on
7 conflicts of interest and moonlighting. So we turned his
8 attention to the packet we had provided him. He was
9 actually surprised that we had it in writing. A lot of
10 agencies and organizations just rely on the Code of Ethics
11 themselves instead of having a smaller section for the
12 employees to go and look at. So he thought that was quite
13 helpful.

14 We also raised the idea of providing the
15 Commissioners with vendor lists, because that was something
16 that came up in the subcommittee meeting. And the idea of

17 -- I don't know how to say it, but maybe an audit or an
18 accounting, so to speak, would have an outside organization
19 come in and we wanted his opinion on these two ideas.

20 He basically said that the only thing that really
21 needs to be done by the Commissioners, if they suspect a
22 conflict of interest, is to file the recusal form that's
23 online with the Ethics Commission.

24 He would be very much in support of the idea of
25 providing the Commissioners with a vendor list, but he did

46

1 say that that was something that he wasn't aware that any
2 agency was currently doing, but it wouldn't be a bad idea.

3 We also addressed the idea of accounting/audit, but
4 he wasn't sure exactly what that would accomplish as he felt
5 that an outside organization seemed -- would be taking the
6 vendor list, so to speak, and comparing it to the
7 Commissioners' financial disclosures statements that are
8 currently on file and that was something we could handle at
9 NBC on an internal basis.

10 So with that, we requested that he look over our
11 handouts and we'll speak to him about it at a later date.
12 We told him that after the Board met in September that we
13 would be getting back to him with a firm date and time for
14 him to come and speak at the October retreat. He was
15 blocking off a time period for us, and that was it.

16 MR. CHAIRMAN: So how was it left? Is he coming in
17 October?

18 MS. HARRINGTON: Yes, he is. He has the date open
19 and I told him that after today's meeting Ray would be
20 firming up the exact time for him to come in. I figured you

21 guys would -- like, whether it's going to be a morning
22 retreat or afternoon and then we can give him an hour or so
23 to speak, to come in and give a presentation and answer any
24 questions that anyone might have and some handouts and stuff
25 that he gives on his -- on his training programs and

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47

1 whatnot.

2 MR. CHAIRMAN: Okay.

3 MR. DICHIRO: Thank you. I guess that concludes the
4 report, Mr. Chairman. I don't know if we need to vote on
5 it.

6 MR. CHAIRMAN: There's nothing before us. I guess
7 we'll just -- well, from my perspective there's nothing
8 before us for a vote. Are you expecting him in October
9 then? He's going to present?

10 MR. DICHIRO: I guess he'll present at the retreat.

11 MR. CHAIRMAN: And then you'll call another
12 subcommittee meeting?

13 MR. DICHIRO: Yeah, I imagine that's what will
14 happen.

15 MR. CHAIRMAN: Fine. Thank you. The next Ad Hoc
16 Committee would be the Ad Hoc Committee on the Paperless
17 Board. I guess, we call it that. There was a meeting. The
18 Members of the Board -- of the committee were unable to
19 attend, but the executive committee members were there and
20 so we proceeded with a presentation on moving forward with a
21 new paperless board process and IT made a presentation and I
22 think today -- are we going to move forward with that
23 presentation today?

24 MR. MARSHALL: They are prepared to give, basically,
Page 41

25 the same presentation that they gave a couple weeks ago,

48

1 except it's been updated and it's been developed even
2 further and it would give you an idea as to what you'd be
3 looking at when -- next month when we actually do the
4 training, where you'll all have the laptops in front of you
5 and you'll actually step through it yourself in an effort to
6 move away from the piles of paper that you have before
7 you to a more modern approach.

8 MR. CHAIRMAN: Well let me just say this, it's 20
9 minutes -- 22 minutes after 12:00. The presentation was
10 about 10 minutes, maybe. I mean, we could talk about it
11 today. You could get a sense of what it's about and go into
12 it more extensively in October or we can pass today. I know
13 it's getting a little late. What is your pleasure?
14 Anybody?

15 MR. SALVADORE: Do it next month.

16 MR. CHAIRMAN: You want to do it next month? We can
17 move onto next month, except to say, just briefly if we
18 could just talk about the hardware we selected. Is
19 anyone -- we did select the hardware. You want to talk just
20 a little bit about the hardware, maybe have a sample for the
21 Board. Perfect. If you could just talk about that a little
22 bit.

23 MR. SMITH: During the last meeting there was a
24 discussion as to size, weight of the units and the --

25 MR. CHAIRMAN: Why don't you come up here, so you

49

1 can sit it right up --

2 MR. SMITH: Those who were present agreed that this
3 size would be best for all concerned, because of its weight.
4 The screen is a 15-inch wide screen unit. I'd be more than
5 happy to pass it, if people actually want to hold it.

6 MR. CHAIRMAN: And that was really the one that was
7 selected over -- that's a 15-inch screen, right? The other
8 one that was presented was a 17-inch screen, but it was a
9 lot heavier and a little more awkward to carry around and
10 move around.

11 MR. SMITH: I think at this point no decision has
12 been made as to whether or not they will be taking them with
13 them or just leaving them here. It would help to know that
14 at some point.

15 MR. CHAIRMAN: Did you have an opportunity to talk
16 to -- is that a Hewlett Packard?

17 MR. SMITH: Yes.

18 MR. CHAIRMAN: That's an HP. Did you have occasion
19 to talk to the vendor about approximate cost at all? Why
20 don't you talk about that, just a little bit?

21 MR. SMITH: The cost per unit is \$1,500.

22 MR. CHAIRMAN: That's net cost to the Commission?

23 MR. SMITH: That's net cost to the Commission.

24 MR. CHAIRMAN: Each. That's not all of them?

25 MR. SMITH: No, that's per unit. I can give you --

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1 the total price is \$33,884, that includes the laptops,
2 includes a mouse for easy use. So you're not using the
3 touch pad. We will also have a special cart to hold the
4 units and charge them when they're here, not necessary, but

5 if people choose to leave them, they'll be set up there.

6 MR. CHAIRMAN: It's actually what we anticipated
7 anyway about \$30,000, so it's not far off. We actually
8 thought they'd be about \$30,000 all in, so --

9 well, this is the hardware. This is how far we got
10 so far. I guess what we're saying is we'll go into a -- be
11 prepared to go into a small training session at the October
12 retreat. We kind of walked through it last month. It
13 doesn't seem to be too difficult, but I don't know if we're
14 going to be 100 percent paperless.

15 We're going to give the Commission an opportunity,
16 an option to continue to receive packets or go online, but
17 in any event it will dramatically cut down on the amount of
18 copy and paper and a lot of work that is currently being
19 done manually.

20 MR. WORRELL: So we would receive a week or so
21 before a meeting an e-mail that we could open and look at
22 these reports?

23 MR. SMITH: Right.

24 MR. WORRELL: And then when we came to the meeting
25 we wouldn't bring anything, but we could open up to the same

51

1 --

2 MR. CHAIRMAN: I guess the decision is going to be
3 made: How do you want to deal with the hardware itself?
4 Some of us have computers. Some of us don't. In any event,
5 you could take the computer with you, this would be e-mailed
6 to you -- a disk -- I guess it would be a disk, right, or
7 it's going to be electronic transmissions?

8 MR. GALEGO: It's all electronic.

9 MR. CHAIRMAN: It's all electronic transmissions, so
10 you would be receiving your packet electronically. When you
11 come to the board meeting, you set your computer down,
12 everything is in front of you. There's literally no paper,
13 except for incidental things that we may need, so that's the
14 plan -- that's pretty much it in a nutshell, right?

15 MR. SMITH: It will be available 24 hours a day.
16 It's a special site that my crack staff has created, so that
17 you're not bound to the system. Any computers that you have
18 access to will allow you into the port.

19 MR. MARSHALL: So if you're traveling and you want
20 to do it from your vacation spot or your hotel room or
21 whatever, you can log in, see what's coming up for the board
22 meeting, close it down. Then when you show up here, we'll
23 have a computer waiting for you; or if you'd rather use your
24 own computer, you can let us know that. If you carry around
25 a laptop anyway and you don't want to be bothered with

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52

1 having another laptop that you have to drag around, you'd be
2 able to use your own in addition.

3 So -- and we will run, as the Chairman pointed out,
4 I think the term is parallel systems, that is electronic and
5 hard copy for a month or two or three until we make sure
6 that everyone's comfortable. And I suppose in the end if
7 you really want to remain with all paper, I think Jean would
8 be okay with producing five packets, rather than 50 packets,
9 right, Jean?

10 MS. GROSSI: No doubt.

11 MR. CHAIRMAN: In addition to that, I think what
12 we'll plan to do is make some computer training available

13 for anybody who needs it on an individual basis. We'll have
14 people here from IT when the meeting starts, you know, just
15 until everybody gets accustomed to using it, make sure
16 everybody is following along and getting accustomed to the
17 new system.

18 I'm very enthusiastic about it and in addition to
19 the cost mitigation, I think these units are going to pay
20 for themselves very quickly in terms of staff time and paper
21 and supplies and all the things that go along with producing
22 these packets. What does it cost us to send the packet out,
23 Jean-Marie?

24 MS. GROSSI: Before the new mailing procedures came
25 in from the US Mail, they have new envelopes that they say

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1 is cheaper to use. Prior to that, though, anywhere from \$4
2 to \$6 something -- \$4 to almost \$7.

3 MR. CHAIRMAN: And how many packets go out to all
4 the people that receive them?

5 MS. GROSSI: About 28 in total.

6 MR. CHAIRMAN: 28 to 30 --

7 MS. GROSSI: Approximately.

8 MR. CHAIRMAN: And then that's all the time and
9 effort and staff time all that affiliated with that
10 processing. I think we're going to realize the value of
11 this expenditure really quickly, so -- in addition to being
12 more efficient, so --

13 So I guess in October we'll be getting a little bit
14 of a training session. We'll have individual training
15 available on an as-needed basis and we're going to get this
16 going. How long before we place an order will we receive

21 MR. UVA: Absolutely. I'll bring a presentation for
22 you.

23 MR. CHAIRMAN: Other than that, the next board
24 meeting is -- we have a --

25 MR. MARSHALL: One or two more things, Mr. Chair.

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1 If I could just pass out this handouts as Cynthia -- this is
2 outlining our planned celebration for the 25 years of
3 operating Field's Point and 15 years of operating Bucklin
4 Point and the 35th anniversary of the Clean Water Act. This
5 will give you a little bit of information on that. We'll be
6 sending you more. Jamie is coming to be back today and
7 we'll be getting more information out to you about those
8 activities.

9 MS. MORISSETTE: Yeah, I mean everything is still in
10 the planning process. We have dates set up and activities
11 set up, but we -- I mean, we're still trying to put
12 everything together.

13 MR. MARSHALL: It's October 18, 19 and 20. We'll
14 celebrate each of the anniversaries on individual days at
15 different locations and we'll keep you updated on what's
16 going on with those activities.

17 MR. CHAIRMAN: That's a new business item.

18 MR. MARSHALL: Yes. On the board meeting/retreat
19 for October we will have some action items, so we'll have to
20 actually have a Board Meeting and some committee meetings as
21 we would normally do. We'll try to keep those short.

22 We're going to send out to each of you a
23 questionnaire. We're going to do a poll, either by e-mail
24 and/or regular mail asking for your feedback on how much

25 time you think you have that day and give you a list of

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1 items that we can suggest that we cover that day and we'll
2 see what the level of interest is, that would include the
3 paperless board training. We'll have the Ethics Commission
4 Attorney in. We'll give you a CSO update on both Phases I
5 and II.

6 We can explain to you what we do on the shellfish
7 transplant program, that will be Jean's presentation. Then
8 we have a combination of the future NBC facilities that the
9 chairman was just mentioning, along with the status of the
10 work we're doing with the City of Providence in acquiring
11 the land that they own that we're interested in. Those two
12 work hand in hand.

13 And another example would be where we are on the
14 wind turbine project. We have some interesting video and
15 noise level readings that have been done actually at the
16 site to kind of give you a better idea of what's going on.

17 So we'll list all of those in the communication to
18 you in the next week or so; and if you could just give us
19 feedback, you are interested in all of those, none of those
20 or in addition to those or instead of those, you have other
21 items that you would like to go over, we'd be happy to do
22 that.

23 MR. CHAIRMAN: Okay. Moving along to other business
24 before we go to adjournment, I would like to make a motion
25 that the Commission extend its sincere condolences to Jamie

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1 Samons on her recent loss. She's not with us today, of
Page 49

2 course. Her mother after a long illness has passed away. I
3 would move that the Commission extend their condolences to
4 Jamie in an appropriate resolution.

5 I would assume that's seconded by the entire Board.
6 All in favor will say aye. And all opposed would say nay.
7 There are none opposed.

8 So I have one humorous story I'd like to tell you
9 about my summer events, kind of embarrassing actually, but
10 you know, just to show that I'm not perfect.

11 So I have a place in Narragansett -- a summer place
12 in Narragansett, but I never had a boat. My children kept
13 asking me to get a boat, get a boat, get a boat. I always
14 thought it was just a pain and I spent very little time up
15 at the house to begin with and a boat would just add to the
16 aggravation.

17 well, I decided to acquire a boat, Not a big boat,
18 but just a boat to have some fun with. No real experience
19 on the water. So one particular day -- and I'd only been on
20 it a couple times -- one particular day I decided to take it
21 into Providence -- you know, we have to come by Conimicut.

22 It was low tide. So I went to the left side of the
23 lighthouse. Of course, I should have been to the right side
24 of the lighthouse and I ran aground, which wasn't
25 embarrassing enough, except that all the shell fisherman are

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58

1 out there, digging the shellfish.

2 Couple of quahoggers came over, couple shell
3 fishermen came over they say, you're supposed to be on the
4 right. Yes, I know. I wasn't paying attention. Then he
5 happens to notice that I have an NBC cap on and a

6 Narragansett Bay Commission shirt. He said, Narragansett
7 Bay Commission, you work for them? No, I said, I don't work
8 for the Commission, but I am on the Board of Directors and
9 I'm the Chairman.

10 And instead of him saying, gee, we're so happy that
11 you've been engaged in the transplant process, you're the
12 Chairman of the Bay Commission, don't you have a shot, can't
13 you see the water and he starts to reprimand and harass me
14 and then he calls his friends over and try to get me off
15 this burrow of sand that I couldn't get off. It was the
16 most embarrassing situation, to be representing the NBC and
17 they you are run aground.

18 So I had my first incident. Now, I've learned to
19 stay to the right of the lighthouse. So having said that,
20 we move to adjourn. Commissioner Salvadore makes that
21 motion and is seconded by all the Commissioners. All those
22 in favor say aye. Any opposed? None opposed and the motion
23 carries. The meeting is adjourned.

24 (HEARING CONCLUDED AT 12:33 P.M.)

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59

1 C E R T I F I C A T E

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3 I, ASHLEY C. HIGH, RPR, Notary Public, do hereby
4 certify that I reported in shorthand the foregoing
5 proceedings, and that the foregoing transcript contains a
6 true, accurate and complete record of the proceedings at the
7 above-entitled hearing.

8 IN WITNESS WHEREOF, I have hereunto set my hand this
9 29th of October, 2007.

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ASHLEY C. HIGH, RPR, NOTARY PUBLIC
MY COMMISSION EXPIRES: 6-22-11

IN RE: Narragansett Bay Commission Board Meeting
DATE: September 26, 2007