

STATE OF RHODE ISLAND AND PROVIDENCE PLANTATIONS  
NARRAGANSETT BAY COMMISSION

IN RE:

MONTHLY BOARD MEETING OF THE COMMISSION

DATE: June 20, 2007  
TIME: 11:00 A.M.  
PLACE: Narragansett Bay Commission  
Corporate Office Building  
Providence, RI 02905

PRESENT:

- Vincent Mesolella, Chairman
- Raymond Marshall, Executive Director
- Angelo S. Rotella, Vice Chairman
- Robert Andrade, Treasurer
- Richard Burroughs
- Bruce Campbell
- Leslie Gray, III
- Joseph Kimball
- John MacQueen
- Al Montanari
- Michael Salvatore
- Kristin Sullivan
- Leo Thompson
- Richard Worrell
- Alan Nathan
- Patrick Caine
- David R. Cruise
- Michael DiChiro

ALSO PRESENT:

- Jean-Marie Grossi
- Laurie Horridge Bissonette
- Joanne Maceroni
- Paul Pinault
- Thomas Lazieh
- Michael McGiveney
- Thomas Bruecker
- Harold Gadon
- Jamie Samons

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1 filed. Seconded by --  
 2 MR. SALVADORE: Second.  
 3 THE CHAIRMAN: ...Commissioner Salvatore.  
 4 All in favor will say aye. Any opposed? None  
 5 opposed, and the motion carries. Moving right  
 6 along. Old business. Is there any old business  
 7 to come before the Commission today? Old business  
 8 of any nature? Old business?

(NO RESPONSE)

10 THE CHAIRMAN: Hearing none. Moving  
 11 right along. Item number 4, which is the  
 12 Executive Director's report. Do you have a report  
 13 today, Mr. Secretary?

14 MR. MARSHALL: Yes, I do, Mr. Chairman.

15 THE CHAIRMAN: Proceed.

16 MR. MARSHALL: I am going to make this  
 17 very brief because we have a long agenda, so it's  
 18 just going to be a lot shorter than what I  
 19 normally do, and I'm going to move very quickly.  
 20 You'll see on page 1 that operations had  
 21 outstanding success in the Month of May. Field's  
 22 Point effluent was just into the double digits,  
 23 and Bucklin Point was in the single digits. Flows  
 24 are dropping because we're moving out of the rainy  
 25 season.

1 (MEETING COMMENCED AT 11:12 A.M.)

2 THE CHAIRMAN: If I can ask members to  
 3 please take their appointed seats so we can begin  
 4 the Board Meeting. Okay. I would just ask the  
 5 Commissioners, if you know who you are, then you  
 6 don't need to be reminded, and maybe you could  
 7 turn your plates around. Okay. Good morning  
 8 everyone, members and guests. We will call the  
 9 June 20, 2007 monthly Board meeting to order at  
 10 11:12. First order of business, approval of the  
 11 previous minutes of April 4th, 2007. Have all of  
 12 our members had an opportunity to review the  
 13 previous minutes? And if so, are there any  
 14 comments, questions, or corrections? Comments,  
 15 questions, or corrections on the previous minutes?

16 (NO RESPONSE)

17 THE CHAIRMAN: Hearing none. All of  
 18 those that are in favor of approval of the  
 19 previous minutes of April 4 will say aye. Are  
 20 there any opposed? There are none opposed, and  
 21 the motion carries.

22 Approval, we don't need approval, but,  
 23 FYI purposes only, for receiving and filing of May  
 24 16th, 2007 NBC Board of Commissioners meeting, to  
 25 be filed. Commissioner Rotella moved they be

1 On page 6, our interceptor maintenance  
 2 crew has been busy helping with the problem that  
 3 we have on the Moshassuck River interceptor under  
 4 Route 95. You'll probably recall, I mentioned  
 5 this last month at the May gathering. The status  
 6 of it is, we have bypass pumping going around the  
 7 clock. It started last Thursday evening. The 700  
 8 feet of pipe that we need to give attention to has  
 9 been cleaned and inspected, and it is lineable.  
 10 The liner, the 36-inch liner that we're going to  
 11 use is on the road as we speak. We just got a  
 12 report moments ago. It's in New York right now,  
 13 and will arrive here by 6:00 P.M. tonight.  
 14 They'll set up the system that they need to  
 15 install it, and installation will begin at  
 16 6:00 A.M. tomorrow morning. And it will take  
 17 about 36 hours for the project to be completed.  
 18 So we hope that by the end of the day, by the  
 19 close of business Friday, the pipe will be lined,  
 20 and the project will be complete in terms of  
 21 making sure we've restored the integrity of the  
 22 pipe. The next thing we will need to do is to  
 23 work with the DOT to try to determine if there are  
 24 any voids under the pavement that we need to  
 25 attend to. And we're researching the technologies

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1 that are available to us to do that, so that we  
2 don't have to go digging any holes in the middle  
3 of the roadway. So, it took a little longer to  
4 get everything in place, we had permits we had to  
5 get, including Amtrak. But everything is  
6 proceeding well, and our interceptor maintenance  
7 crews have been manning the pumps in the  
8 off-hours. They have to attend to their regular  
9 duties during the day, and then we have one man on  
10 the pumps, or one person on the pumps around the  
11 clock since last Thursday.

12 The engineering group, which is on page  
13 8, has been busy evaluating proposals, whether  
14 it's for Field's Point nutrient removal proposals  
15 for the technology we're going to use -- we had an  
16 extensive discussion with CEO, and we'll review  
17 that with you a little later, as well as other  
18 action items that you'll have later on which  
19 involve the Central Avenue Pump Station, and some  
20 improvements that we need to make to our  
21 collection system that came out of a study that  
22 was recently completed. Phase II, the CSO  
23 facilities, which are noted on page 10 are  
24 underway. Proposals are being received by our  
25 program manager, Louis Berger & Associates. Our

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1 construction group, which is noted on page 13 has  
2 been busy keeping track of the Tunnel Pump Station  
3 activity. As you probably noted when you came in  
4 here, there is now a detour that you need to take.  
5 You can no longer come down Ernest Street from  
6 Allens Avenue, you need to come down Terminal  
7 Road. Everyone seems to be getting used to that  
8 redirection of the traffic, however the real test  
9 will come in September when the Johnson & Wales  
10 students return for the school year. But that  
11 will remain that way for about one year. Just so  
12 you know, we won't keep changing it on you. At  
13 the very least, we'll try to maintain the same  
14 traffic patterns. We've alerted all of the  
15 neighbors, all the people in the port of  
16 Providence, and so far, we've had no major  
17 problems.

18 And then, our construction group has also  
19 been busy, as noted on page 14, on the Route 95  
20 Emergency Contract. We have a person out there  
21 from the construction group whenever the  
22 contractor has been working, cleaning out our  
23 pipelines, just to make sure, in case we run into  
24 any major problems, that we'd be able to react  
25 immediately, and get a repair crew out there in

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1 case we needed to dig, which we have not had to  
2 do. Just touching on the financial aspects of  
3 what's going on, we're 92 percent through the  
4 year, 85 percent of the budget, almost 86. Karen  
5 reported on that just moments ago.

6 Policy planning has been very busy. For  
7 example, they were the source of all the  
8 information that resulted in the environmental  
9 merit awards being given out last Tuesday at the  
10 Providence Chamber of Commerce breakfast. We had  
11 very good attendance on that, and the companies  
12 that received awards were very happy to receive  
13 them. It's a positive step forward that we can  
14 establish with our users rather than always going  
15 after them for things that they don't do  
16 correctly, we want to recognize them when they do  
17 everything correctly. And there were a number of  
18 companies that fell into that category. Also in  
19 PP&R, they had us participate in a port evacuation  
20 drill with the local emergency management  
21 authority, just in case there are situations that  
22 arise down here. That went very well, also. And  
23 the pretreatment group has been busy doing  
24 numerous inspections and getting ready for that  
25 vacation shut downs when there's always increase

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1 chance that something could end up in the sewer  
2 that shouldn't be there. So they've been very  
3 aggressive in their contact with the users, and  
4 making sure that they have everything in place to  
5 shut down their lines for the two-week vacation,  
6 which is what they usually do, in a permitted  
7 fashion. And that is also going very well.

8 On page 20, environmental monitoring and  
9 data analysis, you can see all of the numbers  
10 associated with their sampling. At this time of  
11 year, they really step up the sampling and  
12 receiving waters, and in the sewer system. And  
13 the samples at the treatment plants continue on a  
14 year-round basis at the same levels, over 1800  
15 samples collected in May, resulting in the  
16 laboratory being very busy. And their numbers are  
17 shown on page 23. In the month of May, they did  
18 9,000 analysis of various kinds, and you can see  
19 how that all breaks down in the table at the top  
20 of page 23. The Department of Health also audited  
21 the laboratory. There were three people that came  
22 in to evaluate our quality control procedures,  
23 sample collection protocol, standard operating  
24 procedures. They were there an entire day, and  
25 we're awaiting results. They have to certify our

1 laboratory. Back to page 23, the Lincoln Septage  
 2 Facility was busy with 323 deliveries, amounting  
 3 to almost 900,000 gallons of septage, which flows  
 4 down to the Bucklin Point Treatment Plant. It is  
 5 also a source of revenue, and that's displayed in  
 6 a table, or a small chart in the middle of page  
 7 23. PP&R was also involved in grant activities,  
 8 pursuing grants. And we have some good news to  
 9 report. We got it late yesterday. Tom Uva told  
 10 me that the statewide planning agency has given  
 11 the state approval to a million dollar grant  
 12 request that we have to the federal government for  
 13 the comprehensive economic development grant. And  
 14 so now it goes on to the feds now that the state  
 15 has approved it, as part of the process. So we're  
 16 encouraged by that. And we hope that that will  
 17 come through in the next few months. By the way,  
 18 the average wind speeds last month at Field's  
 19 Point at 262 feet above ground was 11.7 miles per  
 20 hour, in case you're keeping track. That would  
 21 have resulted in, if we had the wind turbine up,  
 22 we would have offset our electrical use by almost  
 23 \$15,000 just for that month, and that's a fairly  
 24 light month in terms of wind speeds. March was  
 25 higher by a factor of 1.73, so it would have

1 resulted in even additional savings. So those are  
 2 the types of numbers that we're talking about, and  
 3 we hope to get that up and running in the next  
 4 couple of years, depending on how fast the grant  
 5 comes through, and what the wind speed results  
 6 show over the next several months.  
 7 Legal is always busy as Laurie will tell  
 8 you, but in particular, we're planning for the  
 9 August 23rd lien sale that's noted at the bottom  
 10 of page 26. We are preparing for that. There's a  
 11 lot of work to do. Making sure that all of the  
 12 titles are researched, and that we contact all of  
 13 the appropriate agencies that need to be part of  
 14 the process, including Elderly Affairs. And so  
 15 far, the revenues have been pretty good coming in.  
 16 As we contact people, they've been attending to  
 17 the bills. There will always be some left that  
 18 will go to lien sale, but most of them get  
 19 resolved prior to that. Public affairs, shown on  
 20 page 27, we had a great educational conference,  
 21 the Watershed Explorers Program, we had on May  
 22 23rd, 350 students. Cynthia Morissette did a  
 23 great job on that, orchestrating the whole thing,  
 24 and keeping everything under control on the day of  
 25 the event. And that's actually part of the

1 program that we're receiving a National award for,  
 2 from NACWA, out in Cleveland in July. In addition  
 3 to that, we took part in the Business Expo, the  
 4 Rhode Island Construction Career Day Fair. And we  
 5 had a CSO public forum just to update the public  
 6 on what's going on, at our CSO forum, on the  
 7 project. Other items of interest would be East  
 8 Providence, Smithfield, and Scituate, Providence  
 9 Water Supply Board, we've had no additional  
 10 movement on those projects, just intermittent  
 11 contact with the cities and towns on that, but  
 12 nothing significant to report. We've had some  
 13 interesting visits here at Field's Point. The  
 14 Metcalf fellows, which is a journalism group and  
 15 EPA's National Permitting Conference was here,  
 16 these were all last week, as a matter of fact, on  
 17 the same day. They wanted tours, so we gave them  
 18 tours of the Tunnel Pump Station, as well as  
 19 Field's Point Treatment Plant. The sanitary sewer  
 20 overflow response preparation is going very well.  
 21 Paul Nordstrom is heading up that, and that will  
 22 be ready to submit in the next several weeks.  
 23 DEM has contacted us and told us that  
 24 we're getting a notice of violation on an  
 25 emergency generator problem from back in 2005. It

1 was when we put all the new facilities online, we  
 2 were still working out the kinks, making sure that  
 3 everything transferred over properly. We had  
 4 tested the emergency generator several times, and  
 5 it worked perfectly, and then, the one time we  
 6 needed it to click on, there had been some sort of  
 7 a short in the system that drained the batteries,  
 8 which did not allow the emergency generator to  
 9 kick on. So now, two years later, they're issuing  
 10 us a notice of violation. We reported it all to  
 11 them, we have corrected the problem since then,  
 12 but they find it necessary to take this step. So,  
 13 when we actually receive the paperwork -- I've  
 14 already received a call on it -- to date, I don't  
 15 have the actual letter, we will respond  
 16 appropriately.  
 17 I've been meeting with the staff, which  
 18 is a tradition that Paul Pinault started. And  
 19 I've had nine out of the eleven meetings, I'll  
 20 finish up the last two tomorrow. We see all the  
 21 people on all the shifts at all of our facilities  
 22 just to make sure that everyone knows that, that  
 23 we know they're out there, we know they're doing a  
 24 good job, we care about what they do, and it's  
 25 just a small sign of appreciation, and opens up

1 the lines of communication, and, you know, if they  
2 have any questions or concerns, they're able to  
3 get them off their chest. And anything that we  
4 can do to make things better, within reason, you  
5 know, we're taking those steps.

6 At some point today, we need to talk  
7 about the retreat options that you all asked about  
8 for the fall. I guess we'll wait until the end of  
9 the meeting to do that. But, right now, it looks  
10 like maybe the October Board meeting would be a  
11 good time. And with that, I will end my report so  
12 that we can move on with the other agenda items.

13 THE CHAIRMAN: You have all heard the  
14 Executive Director's report. Are there any  
15 questions of the Executive Director pursuant to  
16 his report today? Questions of the Executive  
17 Director?

18 (NO RESPONSE)

19 THE CHAIRMAN: Hearing none, moving right  
20 along. The next order of business is the  
21 Resolution of Appreciation. I'm pleased today to  
22 welcome back former Commissioner Tom Lazieh, who  
23 served for a number of years on the Narragansett  
24 Bay Commission. He served with great distinction.  
25 He was always an individual who participated and

1 state of Rhode Island and the ratepayers of the  
2 Narragansett Bay Commission.

3 THE CHAIRMAN: Thank you. I ask Tom to  
4 please step forward to accept this Resolution of  
5 Appreciation. I would just like to say that I had  
6 the opportunity to serve with Tom on the  
7 Underground Storage Tank Responsibility Board for  
8 a number of years, that I chaired, and he was  
9 always willing to step forward, to participate and  
10 contribute in those discussions. And, for that,  
11 as well, I would like to thank him. Tom,  
12 congratulations. Thank you for being here.

13 (APPLAUSE)

14 MR. LAZIEH: Thank you very much. I've  
15 been on a variety of different boards throughout  
16 my career, and I do have to say, this is probably  
17 the most enjoyable and the most industrious board  
18 that I've been able to serve on. Unfortunately, I  
19 haven't been here long enough to get my name on a  
20 cup yet, but, I think the new members can be able  
21 to get that done. I first want to thank all  
22 staff, the previous Director, Executive Director,  
23 the current, all my fellow Commissioners, and  
24 especially Vin Mesolella. If there was anyone  
25 that I would choose to serve in an executive

1 contributed to the process. And we'd like to  
2 welcome him back here today to receive his  
3 appreciation award for past services. I will call  
4 on Vice-Chairman, Angelo Rotella to read the  
5 citation.

6 MR. ROTELLA: Resolution of Appreciation.  
7 Whereas, the Honorable Thomas Lazieh was appointed  
8 by the Mayor of Central Falls to the Board of the  
9 Narragansett Bay Commission on May 20th, 2004.  
10 And whereas, he has shown great support for the  
11 Narragansett Bay Commission in its mission to play  
12 a leadership role in the protection and  
13 enhancement of Narragansett Bay and its  
14 tributaries by providing safe and reliable  
15 wastewater collection and treatment services to  
16 its customers at a reasonable cost. And whereas,  
17 he served as Chairman of the Narragansett Bay  
18 Commission's Rules and Regulations Committee, as a  
19 member of the Personnel Committee, has carried on  
20 the advocacy of his respected mayoral office in  
21 his community of Central Falls, and has promoted  
22 clean water through a variety of initiatives. Now  
23 therefore be it resolved that the Narragansett Bay  
24 Commission shall extend its sincere appreciation  
25 to Mayor Lazieh for his service on behalf of the

1 capacity, Vinny is the guy. He gets things done.  
2 And I have to congratulate him. He's done a  
3 tremendous job here on the Board, and it was a  
4 pleasure working with him. I want to thank you  
5 very much.

6 (APPLAUSE)

7 THE CHAIRMAN: We don't know what  
8 happened to the cup, but I'm sure we have one, and  
9 we'll find one for you. Thank you, Tom. Thank  
10 you very much. Appreciate it.

11 (APPLAUSE)

12 THE CHAIRMAN: Moving right along. We  
13 have another Award of Appreciation. And this one  
14 goes to our former Executive Director Paul  
15 Pinault. And it's being presented to him from the  
16 Rhode Island Shellfishermans Association. The  
17 Rhode Island Shellfishermans Association has had a  
18 long history of interaction with the Narragansett  
19 Bay Commission. They have consistently been among  
20 our biggest supporters. They were a prime  
21 participant in the stakeholder process that we  
22 underwent when we did the process of deciding what  
23 technology we would use and who would be impacted  
24 when we did the CSO abatement program study. And  
25 they have been among our greatest supporters for a

1 great many years. And today, I'm pleased to have  
2 with us, Michael McGivney, who is the President  
3 of the Shellfishermans Association to make the  
4 presentation to our former Executive Director, and  
5 one of their very good friends, Paul Pinault. So,  
6 Michael, can I ask you to step forward.

7 MR. McGIVENEY: Here I am. I want to  
8 thank the Board and the Commissioners for giving  
9 me an opportunity to speak and publicly thank Paul  
10 for all the work he's done. I think he's around  
11 here somewhere, the guy with the good tan in the  
12 back. As Vinny said, we've been working with the  
13 Commission, with NBC for some time, and we've been  
14 working on projects that really will  
15 generationally help our industry. The leadership  
16 shown on the CSO project, and the work that's been  
17 done, and just the commitment that's been made is  
18 really a tremendous thing for my group, for the  
19 state of Rhode Island, and for a cleaner bay. And  
20 we also want to thank him for working with us on  
21 our transplant program. That's something that's  
22 currently going on, it's not a future thing, it's  
23 something that actually happened last month. We  
24 had five transplants. And NBC provides Jean-Marie  
25 and a crew to help us do all of the economics and

1 writing out the checks and stuff, and we wouldn't  
2 be able to do this program without her help, and  
3 without Paul's leadership in developing this  
4 program. He actually worked with us and DEM in  
5 signing a memorandum of understanding, I think the  
6 first of its kind, that we all worked together for  
7 this. And gives the Shellfishermen an opportunity  
8 to access shellfish in those areas where we  
9 wouldn't be able to get. I think we've moved  
10 close to a half-million pounds this year in five  
11 major transplants. So, it really is a great thing  
12 both now and in the future. So, the  
13 Shellfishermans -- my association would like to  
14 thank Paul by giving him a model of a quahog skiff  
15 built by the Wells family that's been building  
16 skiffs since the 1930s. This is a 1/8th scale  
17 model, all built exactly as the original boats  
18 were built, beginning in the '30s. They've made  
19 close to 100 of them, and it's just our  
20 appreciation to let him know that the quahoggers,  
21 my association, we all appreciate the leadership  
22 and the work that Paul has done. So, thank you  
23 very much, Paul. We appreciate everything.

(APPLAUSE)

MR. McGIVENEY: This has all the

1 information on the skiff, when it was built, how  
2 it was built, and all the different stuff.

3 MR. PINAULT: Thank you very much. It's  
4 good to be back and see everyone. Good to see  
5 that you're not slacking off, you're keeping busy,  
6 I was worried about that when I left. But again,  
7 thank you, Mike. The Bay Commission CSOs were 97  
8 percent of the coliform pollution to the bay,  
9 which adversely affects shellfishing and bathing.  
10 And about ten years ago, we started this program.  
11 We felt the least we could do is put some money to  
12 help transplant millions of pounds of quahogs, to  
13 keep the industry going and help support the  
14 economy. So, appreciate it.

15 MR. McGIVENEY: Thank you very much. We  
16 appreciate it, too.

17 THE CHAIRMAN: Thank you.

18 MR. McGIVENEY: Enjoy your retirement.

(APPLAUSE)

20 THE CHAIRMAN: Thank you very much,  
21 appreciate your coming today. Paul had a little  
22 difficult time traveling last night, didn't arrive  
23 until, well, he was supposed to arrive at 9:30,  
24 didn't get here until after 1:30, and he  
25 criticized me today for making arrangements at

1 some local establishment for his evening stay,  
2 said he's got bed bug bites all over the place.  
3 But he made it today, and we're pleased to see  
4 him. Okay, moving right along. Committee reports  
5 and action items resulting. First committee  
6 reporting is the Finance Committee. Commissioner  
7 Andrade, do you have a report?

8 MR. ANDRADE: Yes, I do.

9 THE CHAIRMAN: Proceed.

10 MR. ANDRADE: The meeting this morning  
11 was of the Joint Long-Range Planning and Finance  
12 Committee. Five action items were a result of  
13 that. And the meeting took place just before this  
14 meeting, so, many of the items, most of the  
15 Commissioners have the details on. First one is  
16 Resolution 2007:13, Authority to Sell the Eco  
17 Depot parcel. I move passage of this resolution,  
18 Mr. Chairman.

19 THE CHAIRMAN: Motion to approve item A,  
20 Review and Approval of Resolution 2007:13,  
21 Authority to Sell Eco Depot Parcel.

22 MR. CRUISE: Second.

23 MR. KIMBALL: Second.

24 MR. CHAIRMAN: Seconded by Commissioner  
25 Cruise and Commissioner Kimball. Discussion?

1 Discussion on the matter?  
 2 (NO RESPONSE)  
 3 THE CHAIRMAN: Hearing none. All of  
 4 those that are in favor will say aye. Are there  
 5 any opposed? There are none opposed, and the  
 6 motion carries. Proceed.  
 7 MR. ANDRADE: The next item is Resolution  
 8 2007:14, and that is the approval of NBC's Fiscal  
 9 Year 2008 Operating Budget, with complements to  
 10 Karen and her staff for a fantastic job putting  
 11 that together, and an excellent presentation this  
 12 morning. I move passage of the resolution,  
 13 Mr. Chairman.  
 14 THE CHAIRMAN: We have a motion to  
 15 approve passage of Resolution 2007:14, Approval of  
 16 the Narragansett Bay Commission's Fiscal Year 2008  
 17 Operating Budget. Is there a second?  
 18 MR. DiCHIRO: Second.  
 19 THE CHAIRMAN: Seconded by Commissioner  
 20 DiChiro, Kimball -- did I see someone else? Is  
 21 there discussion on the matter?  
 22 (NO RESPONSE)  
 23 THE CHAIRMAN: Before we vote, I just  
 24 want to make sure that we have agreement that, we  
 25 heard a presentation, most of the Commissioners

1 those that are in favor will say aye. Are there  
 2 any opposed? There are none opposed, and that  
 3 motion carries. Moving right along, item D.  
 4 Review and Approval of Resolution 2007:16, Use of  
 5 Environmental Enforcement Funds.  
 6 MR. ANDRADE: Move approval, Mr. Chairman.  
 7 THE CHAIRMAN: We have a motion.  
 8 MR. DiCHIRO: Second.  
 9 THE CHAIRMAN: We have a second from  
 10 Commissioner DiChiro and Commissioner Salvatore.  
 11 Any discussion relative to Resolution 2007:16, Use  
 12 of Environmental Enforcement Funds? Any  
 13 discussion?  
 14 (NO RESPONSE)  
 15 THE CHAIRMAN: Hearing none. All of  
 16 those that are in favor will say aye. Are there  
 17 any opposed? There are none opposed, and that  
 18 motion carries. Item E, Review and Approval of  
 19 Resolution 2007:17, Authorization to Enter Into a  
 20 Contract for Demand Response Administration  
 21 Services. All of you have heard the explanation  
 22 from Karen Giebink. Are there any questions?  
 23 MR. ANDRADE: I move approval of  
 24 Resolution 2007:17.  
 25 THE CHAIRMAN: Commissioner Andrade moves

1 were present for the full presentation of the  
 2 budget, and we're moving forward by agreement on  
 3 voting this without the full presentation. We  
 4 have agreement on that, correct? Everyone? Okay.  
 5 All of those that are in favor of passage of  
 6 Resolution 2007:14 will say aye. Are there any  
 7 opposed? There are none opposed, and the motion  
 8 carries. And I would also like to add my thanks  
 9 to the fiscal staff, Karen, Francie, and everyone  
 10 else who was involved for another fine  
 11 presentation, and it's certainly no wonder why we  
 12 win those awards every year. So, thank you.  
 13 Moving right along to item C, which is Review and  
 14 Approval for Resolution 2007:15, Authority to  
 15 Borrow an Amount Not to Exceed \$25,000,000 and  
 16 Issue an Amount Not to Exceed \$25,000,000 in  
 17 Revenue Bonds to the State Revolving Loan Fund.  
 18 MR. ANDRADE: I move that resolution,  
 19 Mr. Chairman.  
 20 MR. SALVADORE: Second, Mr. Chairman.  
 21 THE CHAIRMAN: We have a motion and we  
 22 have a second. Discussion on Resolution 2007:15?  
 23 Any discussion?  
 24 (NO RESPONSE)  
 25 THE CHAIRMAN: Hearing none. All of

1 Resolution 2007:17, seconded by Commissioner  
 2 Cruise, MacQueen, Kimball. Discussion on  
 3 Resolution 2007:17? All in favor will say aye.  
 4 Are there any opposed? There are none opposed,  
 5 and the motion carries.  
 6 MR. ANDRADE: That completes the report  
 7 of the Finance and Long-Range Planning Committee,  
 8 Mr. Chairman.  
 9 THE CHAIRMAN: That completes the report  
 10 of the Finance Committee. Next committee  
 11 reporting is Construction, Engineering, and  
 12 Operations. Commissioner Salvatore, do you have a  
 13 report?  
 14 MR. SALVADORE: Thank you, Mr. Chairman.  
 15 The CEO Committee met earlier this morning. We  
 16 have ten items for consideration by the Board of  
 17 Commissioners this morning, five of which, we  
 18 already have reviewed at the May 16th meeting.  
 19 But we'll run through them again. And just for  
 20 the record, we'll get them on the record for  
 21 approval. The first item being Review and  
 22 Approval of Resolution 2007:08, Request to Award  
 23 Asset Management Phase III Project, and we move  
 24 passage, Mr. Chairman.  
 25 THE CHAIRMAN: Thank you. We have a

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1 motion for approval of Resolution 2007:08.  
 2 MR. CAINE: Second.  
 3 MR. MONTANARI: Second.  
 4 THE CHAIRMAN: We have a second from  
 5 Commissioner Caine and Commissioner Montanari. Is  
 6 there discussion?  
 7 (NO RESPONSE)  
 8 THE CHAIRMAN: Hearing none. All of  
 9 those that are in favor will say aye. Are there  
 10 any opposed? There are none opposed, and the  
 11 motion carries. Further review.  
 12 MR. SALVADORE: Item B, and as I say,  
 13 we'll be reviewing items A through E. Item B,  
 14 Review and Approval of Resolution 2007:09,  
 15 Recommendation to Evaluate Biogas Treatment and  
 16 Cogeneration Technologies for the Bucklin Point  
 17 Waste Water Treatment Facility. And we move  
 18 passage, Mr. Chairman.  
 19 THE CHAIRMAN: We have a motion to  
 20 approve Resolution 2007:09, seconded by  
 21 Commissioner Caine, Commissioner MacQueen, and  
 22 Commissioner Montanari, and Commissioner Thompson.  
 23 Is there any discussion on Resolution 2007:09?  
 24 (NO RESPONSE)  
 25 THE CHAIRMAN: Hearing none. All of

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1 those that are in favor will say aye. Are there  
 2 any opposed? There are none opposed, and the  
 3 motion carries. Further report.  
 4 MR. SALVADORE: Item C, our third item.  
 5 Review and Approval of Resolution 2007:10,  
 6 Authorization to Enter into Contract 07:809.00P  
 7 with Camp Dresser & McKee for Preparation of an  
 8 Engineering Analysis to Evaluate Compliance with  
 9 Permit Limits for Nitrogen at the Bucklin Point  
 10 Waste Water Treatment Facility. And we move  
 11 passage, Mr. Chairman.  
 12 THE CHAIRMAN: We have a motion to  
 13 approve Resolution 2007:10.  
 14 MR. CAINE: Second.  
 15 THE CHAIRMAN: Seconded by Commissioner  
 16 Caine and MacQueen. Is there discussion on  
 17 Resolution 2007:10?  
 18 (NO RESPONSE)  
 19 THE CHAIRMAN: Hearing none. All of  
 20 those that are in favor will say aye. Are there  
 21 any opposed? There are none opposed, and that  
 22 motion carries. Further report.  
 23 MR. SALVADORE: Item D, Review and  
 24 Approval of Resolution 2007:11, Recommendation to  
 25 Reject Bids for Contract 907:00C, Laboratory

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1 Heating Ventilation and Air-Conditioning  
 2 Improvements. And we move passage, Mr. Chairman.  
 3 THE CHAIRMAN: We have a motion to  
 4 approve Resolution 2007:11.  
 5 MR. ROTELLA: Second.  
 6 MR. CAINE: Second.  
 7 THE CHAIRMAN: Second, Commissioner  
 8 Rotella and Commissioner Caine. Is there  
 9 discussion on this matter? Discussion on  
 10 Resolution 2007:11?  
 11 (NO RESPONSE)  
 12 THE CHAIRMAN: All those that are in  
 13 favor will say aye. Are there any opposed? There  
 14 are none opposed. Moving right along. Further  
 15 report.  
 16 MR. SALVADORE: Item E, and this is the  
 17 last item of the five from our May 16th meeting.  
 18 Review and Approval of Resolution 2007:12,  
 19 Approval of Fiscal Year 2009-2013 Capital  
 20 Improvement Program, and we move passage,  
 21 Mr. Chairman.  
 22 THE CHAIRMAN: We have a motion to  
 23 approve Resolution 2007:12.  
 24 MR. CAINE: Second.  
 25 THE CHAIRMAN: Seconded by Commissioner

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1 Caine, and Commissioner Sullivan, as well.  
 2 Discussion? Discussion on approval of 2007:12,  
 3 the Capital Improvement Plan Fiscal Year 2009  
 4 through 2013?  
 5 (NO RESPONSE)  
 6 THE CHAIRMAN: All in favor will say aye.  
 7 Any opposed? There are none opposed, and the  
 8 motion carries. And that was the previous  
 9 business, is that correct?  
 10 MR. SALVADORE: That's correct.  
 11 THE CHAIRMAN: Okay, moving right along.  
 12 MR. SALVADORE: These are the new  
 13 resolutions for this meeting. Item F, Review and  
 14 Approval of Resolution 2007:18, Authorization to  
 15 Enter into a Procurement Agreement for Contract  
 16 07:109.01D with Anox Kaldnes, Inc. to Provide  
 17 Design and Construction-Related Services and  
 18 Supply of an IFAS, which is an Integrated Fixed  
 19 Film Activated Sludge System -- had to get that in  
 20 there, Mr. Chairman -- for Biological Nitrogen  
 21 Removal at the Field's Point Waste Water Treatment  
 22 Facility. And that involves this is little gismo  
 23 right here (indicating). And we move passage,  
 24 Mr. Chairman.  
 25 THE CHAIRMAN: We have a motion to

1 approve Resolution 2007:18. We have a second by  
2 Commissioner Caine. Discussion? Well, give me an  
3 explanation, this is new business.

4 MR. MARSHALL: I can provide one if it's  
5 necessary. It's quite lengthy

6 THE CHAIRMAN: Quite lengthy.

7 MR. MARSHALL: I think we can probably  
8 shorten it up. We had extensive discussion on  
9 this at the committee meeting. The little plastic  
10 items that you see before you look like bottle  
11 caps, that is the media that we'll be putting in  
12 our aeration tanks as part of the program to meet  
13 DEM's requirement for five milligrams per liter of  
14 nitrogen in our effluent. We went through an  
15 extensive procurement process on the selection of  
16 this technology. It's all outlined in the memo.  
17 In fact, there's a memo that supports the memo  
18 that we wrote you from the review committee. Tom  
19 Brueckner headed this up. This will be a  
20 multi-year process. The \$9.5 million contract  
21 you're being asked to approve under Resolution  
22 2007:18 will be part of a larger construction  
23 project which we'll come back to you on, probably,  
24 a year or so from now when we award it as being  
25 designed. This process will be incorporated into

1 the larger contract that we need to meet the  
2 requirements. The reason why we decided to take  
3 this route, initially is because we wanted to have  
4 control over the technology that was selected.  
5 There's a lot of technologies out there. There's  
6 a lot of vendors that say, we can do the job, and  
7 if you leave it up solely to the contractors in a  
8 pure low bid process sometimes you don't get the  
9 best choice from the technology point of view, you  
10 get what creates the best bid for them. So we  
11 went through an RFP process to select the best  
12 technology. We're going to require this vendor to  
13 convert two of our ten aeration tanks using their  
14 process. They have to incur all of the expenses  
15 to do that, that's part of the 9.5 million; prove  
16 that it can work, if it doesn't work initially,  
17 they need to work on methods that will make it  
18 work properly within the confines of the  
19 parameters that they said that they could do it  
20 in. And then, once that's done, we'll put out the  
21 whole contract which will mean new pumps, and new  
22 clarifier mechanisms, and any number of other  
23 components that we need to meet these  
24 technologies. If you need more detail than that,  
25 I can have Tom Brueckner explain it to you, but

1 that's generally the direction we're heading and  
2 why we're approaching it this way.

3 MR. GRAY: Just a real quick question.  
4 Are these disposable or are they reused?

5 MR. MARSHALL: They're reusable. I'm not  
6 sure what their life is.

7 MR. BRUECKNER: About 20 years. They  
8 don't wear out, just leave them in the tank.

9 THE CHAIRMAN: So if they blow over the  
10 sea wall and a fish chokes on them, are we going  
11 to be subject to a lawsuit by the Conservation Law  
12 Foundation -- any liability affiliated with these,  
13 I don't know.

14 MR. ROTELLA: Can I point out, in the  
15 very back of your packet, every week, or every  
16 month, I should say, we get a whole bunch of  
17 newspaper articles. There's a packet that starts  
18 off with the Nashua Telegraph, the last article is  
19 a Providence Journal article. And it actually  
20 talks about nitrogen and the very conversation we  
21 had during committee meeting about the fact that  
22 nitrogen is coming from different places and ends  
23 up in the bay. So everyone should take a read of  
24 that article, it's kind of interesting.

25 THE CHAIRMAN: Okay. Do we have a motion

1 on that?

2 MR. SALVADORE: We move passage,  
3 Mr. Chairman.

4 MR. CAINE: Second.

5 THE CHAIRMAN: I'd just like to say, it  
6 was quite an extensive and protracted discussion  
7 today, a very interesting discussion. And I'm  
8 sure we're going to have this discussion again.  
9 So, this is a good first move. Having said that,  
10 we have a motion, we have a second. All those  
11 that are in favor will say aye. Are there any  
12 opposed? There are none opposed, and the motion  
13 carries. Further report, Mr. Chairman.

14 MR. SALVADORE: Item G, Review and  
15 Approval of Resolution 2007:19, Authorization to  
16 Enter Into an Agreement for Contract 07:304.10D  
17 with the Beta Group, Inc. to Provide Professional  
18 Engineering Services for Conducting a Sewer System  
19 Evaluation on Sections of the Louisquisset Pike  
20 Interceptor and the Branch-Douglas Avenue  
21 Interceptor. And we move passage, Mr. Chairman.

22 THE CHAIRMAN: I have a motion to approve  
23 Resolution 2007:19. I have a second by  
24 Commissioner Caine. Discussion on the resolution?  
25 Is there discussion on the resolution?

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1 (NO RESPONSE)  
 2 THE CHAIRMAN: Hearing none. All of  
 3 those that are in favor will say aye. Are there  
 4 any opposed? There are none opposed, and the  
 5 motion carries. Next order of business.  
 6 MR. SALVADORE: Item H, and it's really a  
 7 continuation of item G. Review and Approval of  
 8 Resolution 2007:20, Authorization to Enter Into an  
 9 Agreement for Contract 07:304.21D with the Beta  
 10 Group to Provide Professional Engineering Services  
 11 for the Design of Replacement of a Section of the  
 12 Louisquisset Interceptor. And we move passage.  
 13 THE CHAIRMAN: I have a motion to pass  
 14 Resolution 2007:20.  
 15 MR. CAINE: Second.  
 16 MR. MACQUEEN: Second.  
 17 THE CHAIRMAN: Second by Commissioner  
 18 Caine and Commissioner MacQueen. Is there  
 19 discussion on Resolution 2007:20? Further  
 20 discussion?  
 21 (NO RESPONSE)  
 22 THE CHAIRMAN: Hearing none. All of  
 23 those that are in favor will say aye. Are there  
 24 any opposed? There are none opposed, and that  
 25 motion carries. Proceed.

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1 MR. SALVADORE: Item I. Review and  
 2 Approval of Resolution 2007:21, Authorization to  
 3 Enter Into Contract 07:705.00P with Pare  
 4 Corporation to Prepare an Assessment of the  
 5 Central Avenue Pump Station and Force Main  
 6 Relocation. And we move passage.  
 7 THE CHAIRMAN: We have a motion to  
 8 approve Resolution 2007:21.  
 9 MR. CAINE: Second.  
 10 THE CHAIRMAN: Second, Commissioner  
 11 Caine.  
 12 MR. DiCHIRO: Second.  
 13 THE CHAIRMAN: And Commissioner DiChiro.  
 14 Is there discussion on the matter? Discussion?  
 15 Hearing none. All of those that are in favor will  
 16 say aye. Are there any opposed? There are none  
 17 opposed, and the motion carries. One last item,  
 18 proceed.  
 19 MR. SALVADORE: Item J. Review and  
 20 Approval of Resolution 2007:22, Recommendation to  
 21 Award Contract 03:304.09C, Grotto Brook Siphon  
 22 Replacement and Burrington Street Sewer Repair.  
 23 And we move passage.  
 24 THE CHAIRMAN: We have a motion to  
 25 approve Resolution 2007:22. Seconded by

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1 Commissioner Caine. Is there discussion?  
 2 (NO RESPONSE)  
 3 THE CHAIRMAN: Hearing none. All of  
 4 those that are in favor will say aye. Are there  
 5 any opposed? There are none opposed, and the  
 6 motion carries. I think it's appropriate, also,  
 7 Mr. Chairman, to mention the motion that was  
 8 offered by the chair relative to establishing a  
 9 policy for --  
 10 MR. SALVADORE: The policy with regard to  
 11 bidders who, at a late hour withdraw from the  
 12 bidding process. We're going to form, the CEO  
 13 will form a committee, well, it will actually  
 14 comprise of the CEO Committee members to review  
 15 and come up with a policy on how we're going to  
 16 handle that. Handle that being those bidders who  
 17 withdraw at the 11th hour.  
 18 THE CHAIRMAN: Just to advance that  
 19 discussion just a bit. We don't need a formal  
 20 vote of the Commission at large, except that this  
 21 particular matter involved a bidder who was  
 22 unrealistically, to use the word, low, relative to  
 23 a competitive bid process. This has happened in  
 24 the past, and we have no established policy on how  
 25 to deal with repetitive, repeating contractors who

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1 bid and then don't fulfill the obligations of  
 2 their bid. So, the purpose of this committee and  
 3 the CEO committee is to meet with counsel and  
 4 perhaps even staff to establish a process on how  
 5 we would treat either repeating, or contractors  
 6 who are, don't honor the bid that they submit for  
 7 future Narragansett Bay Commission work. Is  
 8 everyone pretty clear on that?  
 9 MR. CAINE: If I can just add one thing.  
 10 This isn't a pulling of the bid before they're  
 11 actually open, this was actually opening bids,  
 12 potentially awarding contracts, and then them  
 13 saying, Oops, we have a 1.3 million error in this  
 14 bid.  
 15 THE CHAIRMAN: Exactly. So, the process  
 16 would be as I foresee it, I don't know, let the  
 17 committee do their work, but if they allow their  
 18 bid to go forward into the open, you know, public  
 19 process, then we need to deal with it if they  
 20 withdraw from that process. That's the way I see  
 21 it. I don't know what will ultimately happen in  
 22 the committee deliberations, but that's the way I  
 23 see it. So, that took place, there was a motion  
 24 of the committee today, and they'll deal with  
 25 that. And we'll invite, maybe some of our

1 Construction Division and Counsel in and figure  
2 out how we're going to deal with it, and establish  
3 a policy on a going forward basis. Okay. Does  
4 that complete your report?

5 MR. SALVADORE: That concludes the report  
6 for June 20th, Mr. Chairman, of the hard-working,  
7 dedicated CEO committee.

8 THE CHAIRMAN: Okay, thank you very much.  
9 Our next committee reporting is the personnel  
10 committee.

11 MR. CAMPBELL: The Personnel Committee  
12 met and considered the following resolution,  
13 review and Approval of Resolution 2007:23,  
14 Approval of Adjustment to non-union salary ranges  
15 effective June 24th, 2007, and I'll move for  
16 approval of that.

17 THE CHAIRMAN: Sorry -- just getting a  
18 clarification on where we are on this issue. We  
19 have recommendation for approval on Resolution  
20 2007:23. Is there a second? Commissioner  
21 MacQueen seconds the motion. Is there further  
22 discussion on Resolution 2007:23?

23 MR. MARSHALL: There's one thing,  
24 Mr. Chairman. We passed out, at the personnel  
25 committee, for the 40-hour labor grade ranges, we

1 MR. MARSHALL: Well, yes, there is a  
2 Grade 5 now with the union contract, but it's a  
3 totally different scale. They're not the same  
4 scales. Because those are hourly employees, these  
5 are salary employees.

6 MR. MONTANARI: My question would be, a  
7 laborer compared to a 5A might be a different  
8 number.

9 MR. MARSHALL: Yes, it is.

10 MR. MONTANARI: If the salaries range, in  
11 other words, a laborer in a non-union is getting  
12 32,550, what would a laborer in a union position  
13 be getting?

14 MR. MARSHALL: In that instance, there  
15 are few crossovers, I mean, there are no laborers  
16 that are non-union, all the laborers are union.  
17 There are some people that work in the laboratory  
18 that do similar positions, and we'd have to go  
19 back. I'd have to look at it line by line,  
20 position by position for you in order to do that  
21 kind of analysis. But there's usually a pretty  
22 clear lighted demarcation between who is union and  
23 who is non-union and therefore who the pay grades  
24 apply to. There aren't many situations where  
25 there are similar positions, let's say, a

1 added a 14A was inadvertently left off, we did  
2 pass that out, it was part of the personnel  
3 committee action. If you need a copy of that, I  
4 have several more copies here, and you're welcome  
5 to take one and include it with your information  
6 package.

7 THE CHAIRMAN: Moving right along. I'm  
8 sorry. Commissioner Montanari, you have a  
9 question?

10 MR. MONTANARI: How does this compare  
11 with the union employees?

12 MR. MARSHALL: The union employees are on  
13 a totally different scale. They don't have the  
14 same labor grades as we do. Their ranges are  
15 different than ours. But theirs are included as  
16 part of the collective bargaining agreement that  
17 we just signed with them, or actually an extension  
18 to it through June 30th of 2010. So what we do  
19 here for the non-union, you know, the labor grades  
20 and the ranges here aren't really connected at  
21 all. We had a separate study and separate  
22 agreement with the unions on their ranges back  
23 when we signed the agreement with them.

24 MR. MONTANARI: Compared to a union  
25 employee, is there such a thing as a Grade 5?

1 laboratory technician where one is union and one  
2 is non-union. There is some difference in a case  
3 like that, but I can't quantify it at this point  
4 in time, but I can look it up for you and get back  
5 to you.

6 MR. MONTANARI: Well, it's not necessary.  
7 The only reason, I see that you have a laborer  
8 listed, I don't see why a laborer would be in a  
9 non-union position.

10 THE CHAIRMAN: Well, we're going to make  
11 all of this clear for you when you hear the  
12 Chairman's report. And you'll be pleased to see  
13 how we're going to deal with the very issue you  
14 raised this morning.

15 MR. MONTANARI: Then I will reserve --

16 THE CHAIRMAN: Reserve your comment,  
17 thank you. Okay.

18 THE CHAIRMAN: Okay, we have a motion.

19 MR. MACQUEEN: Second.

20 THE CHAIRMAN: And a second. Further  
21 discussion? All of those who are in favor will  
22 say aye. Are there any opposed? There are none  
23 opposed, and the motion carries. Legislative  
24 Committee meeting. I don't know where  
25 Commissioner Cruise went. I would like to say

1 that there were really no issues of interest to  
 2 the Bay Commission as I know of, other than the  
 3 issue of the future make-up of the Narragansett  
 4 Bay Commission. There were two bills, one was  
 5 essentially a separation of powers issue; another  
 6 bill, which essentially established a regional  
 7 facility. Our intelligence at the State House,  
 8 Joanne, tells us that there's a very, very high  
 9 probability that neither of these bills will be  
 10 acted upon this legislative year. They have more  
 11 pressing matters, I assume, and maybe the attitude  
 12 is, if it's not broke, don't fix it. I don't  
 13 know. But our best information is that it will  
 14 probably go through the session not being acted  
 15 upon. That is, I guess, would be the only other  
 16 matter of issue to us.

17 MS. MACERONI: I'm continuing to follow,  
 18 and once the session ends, I'll prepare a report.  
 19 But that -- that's another issue.

20 THE CHAIRMAN: The next committee  
 21 reporting, Rules and Regulations Committee. No  
 22 report. Citizens' Advisory Committee.

23 MR. GADON: Thank you. The meeting  
 24 wasn't very long, and probably finished on time.  
 25 The CAC did meet on 6/16 at the Bucklin Point

1 Waste Water Treatment Plant where we were given a  
 2 tour of the facilities around 5:00 P.M., and found  
 3 it to be a well-run plant with a minimum of  
 4 employees. We then held our meeting in the  
 5 administration building with refreshments served  
 6 by Jamie, with 15 present. One of our members,  
 7 George Redman, very well known, is recuperating  
 8 from serious health problems at a rehab center.  
 9 With him being the fighter that he is, we expect  
 10 him back in a few months, as we all wish him well.  
 11 In the meantime, I'll take his place on the  
 12 Long-Range Planning Committee. One other member  
 13 also expressed, who was a previous CSO stakeholder  
 14 committee member expressed concern that there was  
 15 not a two-year delay between Phase I and Phase II  
 16 as he had indicated was planned as part of the CSO  
 17 program. Having other stakeholders also present,  
 18 his concern was addressed and answered to his  
 19 satisfaction. Complements to Karen on her report.  
 20 And an interesting thing on page 12 where she's  
 21 borrowing money with bonds that are paying no  
 22 interest since the bondholders receive some sort  
 23 of tax benefit, which is a good deal for NBC. So  
 24 we will not meet again until September 19th. Have  
 25 a great and enjoyable summer.

1 THE CHAIRMAN: I also wish a quick  
 2 recovery. I, on behalf of the Board today did  
 3 sign a get well card with a note to George that he  
 4 have a quick recovery, and join us, and hopefully  
 5 be back with us in September. So please express  
 6 our best wishes to George on behalf of the entire  
 7 Board. Thank you. Okay. Moving right along.  
 8 The Executive Committee. Executive Committee met  
 9 today for two reasons. One was an update on the  
 10 plan expansion through an acquisition of land of  
 11 the city of Providence property, the street, and  
 12 the dog pound, and the old transfer station, I  
 13 guess it was. The Executive Director reported  
 14 that we're in the process of going through the  
 15 evaluation and appraisal process.

16 MR. MARSHALL: Correct.

17 THE CHAIRMAN: We have agreed with the  
 18 city of Providence to provide to them a report  
 19 established by their engineering firm, I can't  
 20 remember who it was at the moment, but, for their  
 21 future planning purposes. They also are  
 22 interested in building a new Department of Public  
 23 Works garage. The Director of Public Works for  
 24 the city of Providence was involved with the  
 25 Department of Transportation several years ago,

1 where the Department of Transportation was trying  
 2 to build a new maintenance building, had been  
 3 trying for ten years. And once the Narragansett  
 4 Bay Commission realized they needed a piece of  
 5 property owned by the Department of Transportation  
 6 for our CSO program, we entered into a negotiation  
 7 with them. And what came out of that is, we would  
 8 build a new facility with them, something they had  
 9 been trying to do for ten years, we guaranteed a  
 10 nine-month delivery, move in, design, build,  
 11 finance, by portions of proceed by the acquisition  
 12 price, and we delivered it in nine months. So we  
 13 gave testimony to the Mayor and his chief of staff  
 14 and the city of Providence that the Narragansett  
 15 Bay Commission actually does deliver on its  
 16 commitments. It's moving right along, and I hope  
 17 to have a report on the comprehensive needs of the  
 18 city in 30 days, is it, Laurie?

19 MS. HORRIDGE BISSONETTE: 60 days.

20 THE CHAIRMAN: At which point, we'll have  
 21 a discussion with the city of Providence and move  
 22 forward with either an acquisition or friendly  
 23 condemnation. But the city is in the loop, and  
 24 are participating. And I think that right now,  
 25 they're pretty satisfied that we're doing the

1 right thing, and moving down the right path. That  
 2 was the first issue discussed with the Executive  
 3 Committee. Second issue discussed was a matter, I  
 4 think that will be of interest to all of us. Why  
 5 don't you hold up that packet, because I'm not  
 6 strong enough. This week, or last week, I  
 7 happened to be in the office to meet with the  
 8 Executive Director and Jean-Marie, literally under  
 9 a pile of paper and being assisted by maybe two  
 10 staff people in the preparation of the packets  
 11 that you now have before you. And it was pretty  
 12 cumbersome. I had been involved early on when I  
 13 was a member of the General Assembly in beginning  
 14 the discussion of trying to convert to a, you  
 15 know, a paperless process, and I realized when I  
 16 saw all this that maybe we should be talking about  
 17 that, as well. So I called an Executive Committee  
 18 meeting to discuss, with our Chairman, Bob Andrade  
 19 and Vice-Chairman Rotella, the possibility of  
 20 involving our IT Department for trying to make  
 21 this a paperless committee, as well, or  
 22 essentially paperless. The general process would  
 23 be, the reason I thought I needed Executive  
 24 Committee endorsement of this is that it probably  
 25 will need some funds. Probably not extraordinary,

1 we'll hear more in September. But basically, to  
 2 provide the members with laptop computers so that  
 3 instead of receiving a packet like this  
 4 (indicating) in the mail, and then another one  
 5 when you come here. You'll get a disk, basically.  
 6 And instead of having twelve cabinets to house all  
 7 of these documents, you will all have a little  
 8 packet similar to this (indicating). You can have  
 9 the whole year agenda right in a packet. And we'd  
 10 like to involve the IT Department to work with  
 11 both Commissioner Andrade and Commissioner Rotella  
 12 on a process, report back to you in September on  
 13 how we can eliminate a lot of what you see here.  
 14 I think the efficiency will improve. I think over  
 15 the long-term, when you consider, Commissioner  
 16 Rotella pointed out, the cost of copy paper,  
 17 toner, staff time, and the things that go into  
 18 these packets, we'll probably determine what a  
 19 payback for our investment would be, not to speak  
 20 about the efficiencies that I think will be  
 21 achieved through this process. So, we've decided  
 22 that what we'll do is, Commissioner Rotella and  
 23 Commissioner Andrade will work with the IT  
 24 Department, Dan Smith, and, in September, when we  
 25 come back, we'll have a report for you regarding

1 the potential expense affiliated with this, and  
 2 then we'll plan as part and parcel of this, some  
 3 sort of educational program. The Executive  
 4 Director has suggested that perhaps on our  
 5 retreat, we're talking about our retreat in  
 6 October, that as part of that retreat, if everyone  
 7 has time, we'll set up an educational process for,  
 8 you know, acclimating everyone to the process.  
 9 And for those who need more, we'll have contact  
 10 people and all that. I really feel strongly that  
 11 this is the direction that we should be going in.  
 12 Efficiency will be enormous, and the expense, when  
 13 you think about it, once we implement this, the  
 14 next meeting, we'll start to realize the payback  
 15 immediately on our investment. So, I'm hoping  
 16 that all of you will support that initiative and  
 17 we'll have a report for you in September. Okay.  
 18 What else? Moving right along, on the Chairman's  
 19 report. That concludes the Executive Committee  
 20 report. On the Chairman's report, last month, I  
 21 think it was last month, or the month before --  
 22 MR. MARSHALL: It was last month.  
 23 THE CHAIRMAN: Last month, Commissioner  
 24 Gray raised the issue of questions revolving  
 25 around some ethics issue and ethics reporting

1 issues. So, I thought, to further that discussion  
 2 that we would constitute a committee to air and  
 3 vent the whole issue of ethics reporting. And I  
 4 would like to establish a committee of the  
 5 following. What should we call this committee,  
 6 Ethics? How does the Internal Ethics Committee  
 7 sound?  
 8 MR. MARSHALL: Sounds good.  
 9 THE CHAIRMAN: In addition to myself, Ray  
 10 Marshall, Commissioner Andrade, Commissioner  
 11 Rotella, Commissioner Gray, Commissioner Thompson,  
 12 Commissioner MacQueen, Commissioner Burroughs,  
 13 Commissioner Worrell, and Commissioner DiChiro.  
 14 Does anyone object to serving on that committee?  
 15 (NO RESPONSE)  
 16 THE CHAIRMAN: Excellent.  
 17 MR. GRAY: Thank you very much.  
 18 THE CHAIRMAN: I know it's getting late,  
 19 but there are a lot of things I want to cover  
 20 today. We have had some discussion that ties into  
 21 Resolution 2007:22 -- was it 22? I'm sorry, 23,  
 22 which is non-union salary ranges. In the past, we  
 23 have used The Employers Association to review  
 24 salary levels with regard to how we compare in the  
 25 city, and for the public, you know, participation

1 and union and all of that. And we would like to  
 2 engage their services again for all of the reasons  
 3 that you heard the Executive Director refer to  
 4 today that I don't think I need to repeat them.  
 5 And for that purpose, and to cooperate with the  
 6 Executive Director, and to get the committee more  
 7 involved, the Commission more involved with what's  
 8 going on with pay levels in our industry, I would  
 9 like to establish or re-establish a Compensation  
 10 Committee. A couple of years ago when  
 11 Commissioner Oster, before he became ill --  
 12 MR. SALVADORE: He's ill?  
 13 THE CHAIRMAN: Well, he's not feeling  
 14 well, and was pretty much incapacitated for a  
 15 while. But he had always talked about a  
 16 Compensation Committee because, well, there are  
 17 issues that need to be dealt with in regard to  
 18 making sure that our employees are being treated  
 19 fairly. And so, then he became ill and it just  
 20 kind of -- so I would like to re-establish that  
 21 committee, and would like to ask the following  
 22 members to serve on that committee. That would be  
 23 the Executive Committee, along with Commissioner  
 24 Campbell, Commissioner Kimball, Commissioner  
 25 Salvadore, and Commissioner Caine. If I could ask

1 you to participate in that discussion along with  
 2 the Employees' Union, we have issues of non-union  
 3 employee benefits we would like to reopen again  
 4 and look at parity and equitable issues. So I ask  
 5 you to serve on those committees. Also, with  
 6 regard to committee assignments, I would like to  
 7 appoint Commissioner Worrell and Commissioner  
 8 Sullivan to Long-Range Planning, Long-Range  
 9 Planning and Rules and Regulations Committee as we  
 10 will be establishing some additional rules and  
 11 policy issues regarding the bidding process,  
 12 compensation process, and all of that. So I would  
 13 like to appoint you to that, respective  
 14 committees. Does anyone have any issues with  
 15 serving on any of the committees?  
 16 MR. ROTELLA: Commissioner Montanari.  
 17 THE CHAIRMAN: I did, I said Commissioner  
 18 Montanari.  
 19 MR. MARSHALL: I don't think you said his  
 20 name.  
 21 MR. MONTANARI: Me?  
 22 THE CHAIRMAN: Yes, of course. You're  
 23 here, Montanari, on the -- thank you -- I don't  
 24 know how I missed it. Did I have my glasses on?  
 25 MR. ROTELLA: Maybe not.

1 MR. MARSHALL: I think you were looking  
 2 over rather than down.  
 3 THE CHAIRMAN: So, we would --  
 4 MR. MONTANARI: Just don't present me  
 5 with a cup, whatever you do.  
 6 THE CHAIRMAN: We'll follow up with  
 7 letters following those appointments. And that's  
 8 why I suggested to you, Commissioner Montanari,  
 9 that we get into all of the issues regarding  
 10 compensation, and we'll do that in very detailed  
 11 way.  
 12 MR. MONTANARI: What was I appointed to?  
 13 MR. MACQUEEN: Wait until you get a  
 14 letter.  
 15 THE CHAIRMAN: Okay.  
 16 MR. CAMPBELL: I'm sure this is not a  
 17 problem or issue, but I was a long time Board  
 18 member for The Employers Association up until  
 19 about 1990 --  
 20 MR. DeANGELIS: It's his decision. If he  
 21 feels he can be fair, he has the right to serve.  
 22 THE CHAIRMAN: Any prohibition?  
 23 MR. DeANGELIS: No.  
 24 THE CHAIRMAN: We would love for you to  
 25 serve on that committee.

1 MR. CAMPBELL: I don't see that it's any  
 2 problem, I just thought I would say that.  
 3 THE CHAIRMAN: Actually, you're just  
 4 working in conjunction with them.  
 5 MR. MACQUEEN: He can bring that to the  
 6 Ethics Committee.  
 7 THE CHAIRMAN: Okay. What am I missing?  
 8 The next Board meeting would be September 26th. I  
 9 have a note, September 26th. Anything else?  
 10 MR. MARSHALL: Retreat to schedule for  
 11 October 24th.  
 12 THE CHAIRMAN: the board retreat.  
 13 MR. MARSHALL: I think we'd be better off  
 14 if we could do it here because if we're moving to  
 15 the paperless, we have the IT Department here, all  
 16 of our training rooms here, and everything that we  
 17 need, you know, to best effectuate those changes.  
 18 THE CHAIRMAN: Can I ask you to pencil in  
 19 October 24th for, the day, I would say, if you can  
 20 allocate a day or the better part of a day because  
 21 the retreat actually starts at -- what time does  
 22 it start?  
 23 MR. MARSHALL: We will have to see what  
 24 we have on the agenda, try to get through a quick  
 25 agenda, and get to the retreat immediately

1 afterwards. I think we can provide sandwiches. I  
2 think the Chairman told me he would double your  
3 pay for that day.

4 THE CHAIRMAN: Everyone gets overtime.  
5 Actually, you can have two sandwiches, you get  
6 double sandwiches. Okay, anything else that I  
7 missed?

8 MR. MARSHALL: That's it.

9 THE CHAIRMAN: I think, oh, there is  
10 something I do want to address. It's, because  
11 it's pertinent for today's discussion and it's  
12 pertinent to matters which are highly discussed in  
13 the Providence Journal over the last couple of  
14 days, and that is the issue, in addition to the  
15 ethics matter, with the Department of  
16 Transportation, the matter of what some people  
17 perceive to be the issue of overhead rates and  
18 overpayments and all of that. And one of the  
19 things I recognized early on as a result of the  
20 publication of names of various vendors to the  
21 Department of Transportation is that some of our  
22 Commissioners might have some questions with  
23 regard to our vendors because many of our vendors,  
24 or some of our vendors are also vendors to the  
25 Department of Transportation. So I thought I

1 would be proactive with doing research with the  
2 issue of overhead rates, and how it's established,  
3 and that process. So, the Executive Director and  
4 I met for a couple of hours. And I've asked him  
5 to acquire some information as to overhead rates,  
6 regionally, maybe look at Massachusetts or  
7 Connecticut, how they make their determination for  
8 how overhead rates are established, and what's  
9 fair, and what is the market. And having a little  
10 experience with this matter through the years, and  
11 I read the paper, as always, I look at it with an  
12 eye toward how a Journal Bulletin reporter reports  
13 this. And it's always to create controversy and  
14 hysteria. And after you hear what the issues  
15 really are, it became clear to me that some of  
16 these rates are really market rates, and it's a  
17 lot of hysteria being created. And there is a  
18 process for establishing these rates. And I also  
19 had a conversation for a while with Joe Pratt, who  
20 was, does a lot of our procurement process for our  
21 CSO program, and voluntarily, after receiving his  
22 audit, notified us that his audit indicated that  
23 he should be dropping his rate, overhead rate, and  
24 voluntarily did that in advance of all the  
25 publicity in this matter. So, Ray, should we go

1 through a process of explaining how it's done?

2 MR. MARSHALL: Sure.

3 THE CHAIRMAN: What I've learned, I had  
4 Joe Pratt deliver me his audit. And basically,  
5 engineering firms that did public work, had to  
6 provide an audit. And that audit establishes what  
7 their overhead rates are. And this is -- do you  
8 mind, is this confidential? I'll just circulate  
9 this. This is a typical audit report, which is  
10 required, am I correct? These are required for  
11 engineering firms and vendors that do public work.  
12 And they're required to provide these, and they're  
13 audited, and basically, reviewed, and there are  
14 costs which they may put into a project that's  
15 disallowed. And they have to go through this  
16 audit process every year. Let me circulate this.  
17 I didn't make copies. It's a full-blown audit.  
18 And there is also a form, I think, refer to a 5700  
19 form?

20 MR. MARSHALL: That's correct.

21 THE CHAIRMAN: We have a 5700 form that  
22 looks like -- is this it?

23 MR. MARSHALL: That's it.

24 THE CHAIRMAN: It's a 5700 form, it's  
25 cost-price summary format for some agreements

1 under U.S. EPA grants. It has to be filled in and  
2 reviewed by federal agency, or, I guess, if it's a  
3 state contract, or federal funds involved, state  
4 and federal. You can look at this, and it talks  
5 about direct labor costs. And every company is  
6 different. And so, what I've learned is, by way  
7 of example is, Louis Berger, who is one of our  
8 subcontractors, he was billing out at like 141  
9 percent, subject to an audit done by, I assume  
10 that's EPA or DEM. Well, the audit was done by  
11 the accountants, but under that process. And  
12 after he received his audit, he was told that the  
13 141 percent rate was actually too high. They  
14 disallowed some costs, I'm assuming, and  
15 basically, what Joe did is, he made that  
16 adjustment even though he signed his contract at  
17 the 141 percent rate, he adjusted it down to, I  
18 think 139, and they'll issue a credit, and that's  
19 also in this packet somewhere, and here is the  
20 letter that accompanies it (indicating). And I  
21 just want you to know as you read more about  
22 what's going on with the Providence Journal, that  
23 this is not just an arbitrary process. And I'm  
24 not certain that you ever will read in the  
25 Providence Journal what an extensive process this

1 is to establish those rates. And if there are any  
2 questions that anyone has relative to any of our  
3 vendors and the overhead rate that they are  
4 charging, and how they get established, I want to  
5 invite you to call the Executive Director. I'll  
6 volunteer you.

7 MR. MARSHALL: That's fine.

8 THE CHAIRMAN: To review in any detail  
9 how those rates are established. And I'm sure he  
10 can demonstrate to you in a very substantial way  
11 that these rates are not unrealistic in comparison  
12 to the industry. Ray, did you have an opportunity  
13 to talk to NWRA?

14 MR. MARSHALL: Yes, I did. I spoke to  
15 the MWRA people. They take a similar approach  
16 that we do. I think you can compare it to the  
17 DOT's pretty favorably, also. You have your  
18 direct labor costs, which is what they pay the  
19 employee, your indirect costs, which include the  
20 fringe benefits to the employee, plus general  
21 overhead. Those two are combined to be the  
22 indirect cost as identified on the 5700 forms. We  
23 require these as most agencies do, for every  
24 single contract we sign. It's an established way  
25 of tabulating what we're paying for and at what

1 it for every single year. So you could be eight  
2 years out, literally, and they would still be  
3 checking on work you did eight years ago because  
4 that's when they got around to doing the audit on  
5 you for the year that you did the work. Many  
6 organizations, including MWRA went to a situation  
7 where you're locked into the rate on the day that  
8 you sign a contract. So, if you signed it in  
9 2006, that's the rate that you live with for the  
10 remainder of the contract. Many agencies will  
11 take steps where they say, we won't pay profit on  
12 an indirect cost greater than 150 percent of  
13 indirect labor. Because, for some firms, their  
14 indirect rate is 1.7, 1.9. I mean, they do get up  
15 that high. In the paper, there was one that was  
16 over 2. But many organizations, and we do the  
17 same thing, we don't allow any profit on any  
18 indirect cost over 1.5 of direct labor. We allow  
19 ten percent on direct labor, and indirect cost up  
20 to that level. And on other direct costs, if you  
21 have a lot of subcontractors, for example, which  
22 can include mechanical, electrical, or survey, you  
23 only get five percent on that. MWRA does a  
24 similar thing. They take a similar approach.  
25 Some organizations such as Mass. Highway, the

1 levels. Many times, there's a detailed breakdown  
2 on, I want to say a project manager, or a project  
3 engineer, structural, mechanical, electrical,  
4 there will be breakdowns for those hours also.  
5 And the indirect rates have historically been tied  
6 to some type of an audit agency, either federal or  
7 state in nature. I believe what they found is  
8 that over the years, because the rates change  
9 every year, that they were having a hard time, the  
10 federal and state agencies, keeping up with the  
11 audits. So they then began allowing CPA firms to  
12 do the audits with established guidelines that  
13 they needed to follow. Still subject to review,  
14 but at least it gave a more current number because  
15 they were years behind at one point. I was in the  
16 private sector myself for many years, and you  
17 would literally be three or four years behind in  
18 your audits with the federal and state people  
19 because they couldn't get to you. And if you were  
20 a large firm, they would get to you a lot quicker  
21 than if you were a smaller firm, they couldn't be  
22 bothered, frankly. And so you had a very  
23 difficult time making sure you stayed current.  
24 What they used to do is offer you a provisional  
25 rate, and then they'd have to go back and correct

1 person from MWRA told me that they limit, or they  
2 cap their indirect cost at 135. Now, I'm not sure  
3 that that's, I'll use the word, legal, but I don't  
4 know if it's allowable. I believe Federal Highway  
5 made a decision or ruling years ago that if you  
6 were going to have audits done, then you need to  
7 pay the audited rate. So when you read in the  
8 paper that Federal Highway forced the DOT to pay  
9 those rates, what they said is, if you're going to  
10 use federal money, and your going to require  
11 audited overhead, then you need to pay what those  
12 audits show. That was the fair thing to do.  
13 Mass. Port, the MBTA in the Boston area also  
14 require verification of the overhead rates through  
15 some type of an audit process. So, what you're  
16 reading in the paper is not an unusual way of  
17 doing business. There was one thing that was a  
18 little unusual, it was where there was a firm  
19 working in DOT offices with DOT equipment and they  
20 were getting their full overhead rate. If you go  
21 back many, many years, the EPA would establish an  
22 office rate and a field rate for the various  
23 firms. So when you had people sitting out in  
24 trailers that were provided by the contractors as  
25 part of the construction contract, you didn't have

1 those costs associated with those people. So you  
2 had to apply different overhead rates. And this  
3 has evolved and morphed into various variations  
4 depending on the agency. But, just to let you  
5 know that we follow a fairly structured process  
6 that's borne in the Construction Grants Program  
7 from back in the '70s, and it's also carried over  
8 into, not only highway work, but defense  
9 contracting work, you have a similar process that  
10 you have to go through. And so, the Chairman  
11 didn't want you to be concerned or alarmed that  
12 what you were reading may be pandemic and everyone  
13 was doing things wrong. That's not accurate, it's  
14 just the way they choose to report it, frankly.

15 THE CHAIRMAN: I just wanted you to know,  
16 because it seems to me, just knowing the  
17 progression of things, that the Journal Bulletin  
18 now, or someone will say, let's go in and see what  
19 everyone else is doing. And they're going to find  
20 that we're paying rates commensurate with or maybe  
21 even, in some cases higher than DOT might be. And  
22 all of a sudden, it's a shock. And I don't want  
23 anyone to be alarmed by that. And that's why I'm  
24 suggesting to anyone sitting on this Board, or  
25 anyone else in the public, or anyone else who

1 wants to come in and take a look at the detail of  
2 that, you're invited to do so. And not to panic,  
3 or, because I think it's more the way it's  
4 reported than what it actually, than the impacts  
5 of it. And I just want everyone to be aware of  
6 it. Commissioner Worrell.

7 MR. WORRELL: Can you go through, have  
8 you gone through -- for example, we voted on  
9 awarding two contracts this morning to Beta,  
10 which, my understanding is, those contracts were  
11 both extensions of a 2004 engagement which was a  
12 bid situation. And then we awarded today, two  
13 additional phases, presumably, of the same kind of  
14 work. In making those awards, presumably, those  
15 numbers were negotiated.

16 MR. MARSHALL: Yes, they were.

17 MR. WORRELL: And presumably they were  
18 negotiated in connection with audit figures which  
19 you had already had on file from Beta?

20 MR. MARSHALL: We ask them to provide  
21 their overhead rates with each -- in a situation  
22 like that where it's a multi-year, multi-phase  
23 contract, every time we ask them to go to the next  
24 phase, we ask them to provide their current  
25 overhead rate. And then we expect some type of

1 verification that that's a justifiable rate. As I  
2 mentioned before, the rates change from year to  
3 year. So if you looked at the rates that were in  
4 the paper for the DOT, just as an example, those  
5 rates were applicable to those firms for a  
6 particular year. It doesn't tell you which year  
7 it's tied to. It's probably a year that they  
8 signed the contract that the reporter happened to  
9 look at, or that the DOT person who went into  
10 their files happened to pull out of the file. But  
11 if they have five contracts over a ten-year  
12 period, you'll probably find that there's a  
13 different audited rate for every one of those  
14 years. So, you'll say, how come their audited  
15 rate is different in '97 versus '99 versus 2001,  
16 2005. And the answer is very simple, because it  
17 changes. For example, the cost of health care has  
18 doubled since the late '90s. So that will affect  
19 their rate. They may have they may have moved so  
20 they have a different cost for rent. So we ask  
21 for the current rate when we ask someone to sign a  
22 new contract or an extension of a contract as  
23 opposed to a rate they might have used in the  
24 initial years. Because it could go up or down.  
25 So we just ask for current, and that's what they

1 provide to us

2 MR. WORRELL: But in our files, will be  
3 some sort of current updated rates for all of  
4 Beta's personnel who will be working on these two  
5 jobs we approved this morning?

6 MR. MARSHALL: Yes. We now need to go  
7 back to them and say, you need to provide us an  
8 audit that verifies the rates that you have  
9 requested. And there are provisions as Joe Pratt  
10 did in, just in the last couple weeks. He has  
11 said, I signed for, at this rate, my rate is  
12 actually lower, so we need to adjust my contract  
13 downward. And that's what we need to do to the  
14 other contracts. We need to go through a process  
15 of making sure that all of their rates are  
16 verifiable through some type of an audit process.  
17 And if they need to be adjusted, then we need to  
18 adjust them accordingly.

19 MR. WORRELL: Is that part of our normal  
20 procedure right now?

21 MR. MARSHALL: Yes.

22 MR. WORRELL: It is, okay.

23 THE CHAIRMAN: Commissioner Caine.

24 MR. CAINE: Just a couple quick points,  
25 and this is no intent to condone or anything from

1 a rates perspective. It's just, as you mentioned,  
 2 Mr. Chairman, this is a process that's been  
 3 established in this business as opposed to, you  
 4 know, if my firm were to hire out a temporary  
 5 employee, I would pay X. That X includes the  
 6 direct labor, but it also includes all of the  
 7 other fees associated with it. The other thing  
 8 that seems to get missed to some degree is the  
 9 comparative that I see all the time. You get  
 10 somebody at DOT making \$50,000 a year. They make  
 11 that calculation based on the actual contract  
 12 rate, but what they haven't added in is the rent,  
 13 electric, all the other stuff. So everybody has  
 14 to bear that in mind, that that does not equate,  
 15 it's apples and oranges. From this perspective,  
 16 this is the way this process is handled, and I  
 17 think the public isn't really aware of that. And  
 18 I think that until they actually understand that,  
 19 you can bill X number and back into your other  
 20 costs or start with direct and add it on top.

21 THE CHAIRMAN: The reason I raised this  
 22 is because we have vendors on the DOT list. You  
 23 know who they are, you probably recognize the  
 24 names. I just wanted to assure you, all of you,  
 25 that we go through a process here and staff is

1 very diligent about that. And I don't want anyone  
 2 to be alarmed. If you have any questions, you  
 3 know, please ask. Anyone have any questions?  
 4 Commissioner Rotella.

5 MR. ROTELLA: Just to expand a little bit  
 6 on Commissioner Worrell's question. I think what  
 7 he's getting to, and I think to clarify, when we  
 8 give a contract like we gave this morning for  
 9 whatever dollar amount it is, that amount is the  
 10 final amount. In other words, that includes both  
 11 the direct and the indirect costs.

12 MR. MARSHALL: That's the total amount,  
 13 yes.

14 MR. ROTELLA: There won't be any extra  
 15 indirect cost at some later time? That contract  
 16 amount is it?

17 MR. MARSHALL: That is the way that we  
 18 intend the contract.

19 MR. ROTELLA: Exactly. And if they can  
 20 show us a 5700 that either makes that indirect  
 21 amount higher, obviously, you would make some  
 22 minor adjustment, we would take that.

23 MR. MARSHALL: That is the process.

24 THE CHAIRMAN: We don't have to beat this  
 25 up any more. I want to thank Joe Pratt for being

1 proactive prior to all the hysteria that was  
 2 created. Certainly gives me a sense of confidence  
 3 in Louis Berger. One last thing that I would like  
 4 to say. I had opportunity to participate as did  
 5 Commissioner Salvadore in the Explorers Program at  
 6 Goddard Park. It was a wonderful educational  
 7 experience, especially for Commissioner Salvadore.  
 8 He learned a lot about his camera, he never goes  
 9 anywhere without his camera. It was a great treat  
 10 to be there and be involved with the kids. It was  
 11 a great program.

12 MS. SAMONS: If I may add, Mr. Chairman,  
 13 the activity that you helped out on, in the  
 14 surveys that came back, was the favorite activity.

15 THE CHAIRMAN: Really? That's because  
 16 they had the answers and I didn't. They were  
 17 making fun of me. It was great, and I want to  
 18 thank Cynthia and Jamie and Rafael for that. And  
 19 And I would also like to say that I did  
 20 participate last week in the Poster and Science  
 21 Fair event which was held at the Blackstone  
 22 Visitors --

23 MS. SAMONS: Center.

24 THE CHAIRMAN: ...Center. And that's a  
 25 marvelous event. And it's a phenomenal, if you

1 haven't been there, what a great facility it is.  
 2 It may be that maybe we should be paying a little  
 3 more attention to what's going on in the  
 4 Blackstone Valley because they're tremendously  
 5 progressive. It's a marvelous facility. It has  
 6 the multi-media theater there. And it's just a  
 7 great place. If you haven't been there, you  
 8 should make it a point to go there someday and see  
 9 it. The kids were great, the Science Fair winners  
 10 were great, and I really enjoyed that, as well.  
 11 And again I want to thank Cynthia, and Jamie, and  
 12 Rafael, and everyone else that was affiliated with  
 13 that program. Clean water education is becoming  
 14 such a part of the mantra of the Narragansett Bay  
 15 Commission. It's my hope that when we come back  
 16 in September, we can start to talk about an  
 17 expanded educational program. You would be amazed  
 18 to sit down and actually talk to these kids  
 19 one-on-one. You would be surprised what they  
 20 know. They're really, really attuned to the  
 21 environment and clean water today. And this,  
 22 incidentally, and I, you know, Paul Pinault and  
 23 other people before Paul, and even -- our staff  
 24 has always been proactive in the educational part  
 25 of clean water and the environment. We were the

1 first agency out there really promoting education  
2 and water conservation and the environment and  
3 clean water. And it's expanding everyday. I  
4 think it should be a bigger part of what we do  
5 here at the NBC. And I want to congratulate  
6 everyone who has made that program so successful.  
7 Having said that, is there any old business?  
8 Commissioner Rotella.

9 MR. ROTELLA: Move adjournment.

10 THE CHAIRMAN: We have a motion to  
11 adjourn. Seconded by the entire Commission. All  
12 in favor will say aye. Are there any opposed?  
13 There are none opposed, and the motion carries.  
14 We're actually ten minutes over our anticipated  
15 adjournment. Thank you, and have a wonderful  
16 summer.

17 (MEETING ADJOURNED AT 12:40 P.M.)  
18  
19  
20  
21  
22  
23  
24  
25

1 C-E-R-T-I-F-I-C-A-T-E  
2

3 I, SHELLEY L. DEMING, Notary Public, do  
4 hereby certify that I reported in shorthand the  
5 foregoing proceedings, and that the foregoing  
6 transcript contains a true, accurate, and complete  
7 record of the proceedings at the above-entitled  
8 hearing.

9 IN WITNESS WHEREOF, I have hereunto set  
10 my hand and seal this 11th day of July, 2007.  
11  
12

13 \_\_\_\_\_  
14 SHELLEY L. DEMING, NOTARY PUBLIC/CERTIFIED COURT  
15 REPORTER

16 MY COMMISSION EXPIRES: April 24, 2011  
17 IN RE: NARRAGANSETT BAY COMMISSION MONTHLY BOARD  
18 MEETING

19 DATE: June 20, 2007  
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22  
23  
24  
25