

**Minutes of Meeting
Health Services Council
Project Review Committee-I**

DATE: 20 March 2007

TIME: 2:30 PM

LOCATION: Health Policy Forum

ATTENDANCE:

Committee I: Present: Victoria Almeida, Esq., (Vice Chair), Edward F. Almon, Robert Kinder, M.D., Amy Lapierre, Thomas M. Madden, Esq., Robert Quigley (Chair)

Excused: Joseph Centofanti, M.D., John Flynn

Not Present: John Keimig, Robert Ricci, Robert Whiteside

Staff: Valentina D. Adamova, Jessica Chaput (Intern), Michael K. Dexter, Joseph G. Miller, Esq., Raymond Rusin

Public: (Attached)

1. Call to Order, Approval of Minutes, Conflict of Interest Forms and Time Extension for the Minutes Availability

The meeting was called to order at 2:35 PM. The Chairman noted the conflict of interest forms are available to any member who may have a conflict. Minutes of the 24 October 2006, 14 November 2006, and 20 February 2007 Project Review Committee-I meetings were approved as submitted. The Chairman requested a motion for the extension of time for the availability of minutes pursuant to the Open Meetings Act. A motion was made, seconded and passed by six in favor and none opposed (6-0) that the availability of the minutes for this meeting be extended beyond the time frame provided for under the Open Meetings Act. Those members voting in favor were: Almeida, Almon, Kinder, Lapierre, Madden, Quigley

2. General Order of Business

The first item on the agenda was the application of Sun Healthcare Group, Inc. and Horizon Merger, Inc. for a change in effective control of two nursing facilities: Harborside Healthcare Greenwood Rehabilitation and Nursing Center at 1139 Main Avenue in Warwick and Harborside Healthcare Pawtuxet Village Rehabilitation and Nursing Center at 270 Post Road in Warwick.

Mr. Chauncey Hunker, Corporate Compliance Officer for Sun Healthcare Group, provided the committee with a PowerPoint presentation on the company's culture change initiative within their

organization and at the Pueblo Extended Care Facility. The applicant stated that one of the tools they are using in order to evaluate a facility's readiness for culture change is "The Artifacts of Culture Change," provided by the Centers for Medicare and Medicaid. The applicant noted that USA Today did a feature on the Pueblo Extended Care Facility, which highlighted how they were providing more spa-like services at that facility. He explained that massage therapy has become a cornerstone of the company's pain management program and specifically at Pueblo, each resident receives a back rub or massage at night before they go to bed.

A Committee member asked the applicant how many facilities have gone through this or are in the process of going through these changes. He said that every facility within the organization is somewhere along the continuum and explained that the Pueblo Facility is most likely the furthest along.

A Committee member asked about the impact of culture change on cost. The applicant stated that there isn't any increased reimbursement and there are no additional costs related to running the facilities that have fully embraced the continuum.

The Chairman requested that the applicant provide the committee with the payor mix at the Pueblo Facility at the next Full Council meeting. The applicant said they would.

A Committee member asked the applicant if they had a sense of where the two facilities that they are trying to acquire in RI are at on the continuum. The applicant said they do not have a culture change initiative in place right now.

Staff asked the applicant if they rank their facilities based on the amount of culture change. The applicant stated that they do not rank facilities on that scale yet.

A Committee member had questions about the use of restraints at the facility.

Staff passed out proposed conditions of approval with regards to this application, including maintaining the line of credit for one year, establishing a Compliance Director and implementing culture change. Staff clarified that in terms of proposed condition of approval number two regarding a Compliance Director, an independent nurse can work part time in that capacity.

The Chairman requested that the applicant provide the committee with a document depicting the chain of command within the organization. The applicant stated they would.

A motion was made, seconded, and passed by a vote of six in favor and none opposed (6-0) to recommend that the application be approved with additional conditions of approval. Those members

voting in favor were: Almeida, Almon, Kinder, Lapierre, Madden, Quigley

Staff noted that the next Full Health Service Council meeting would be held on 27 March 2007.

There being no further business the meeting was adjourned at 3:55 PM.

Respectfully submitted,

Valentina D. Adamova